

SERVICE DELIVERY BUDGET IMPLEMENTATION PLAN HIGHLEVEL SCORECARD 2016/2017



“A Model City and Centre of Excellence”



**APPROVAL OF SERVICE DELIVERY BUDGET IMPLEMENTATION PLAN (SDBIP)
2016/2017
IN TERMS OF SECTION 53 (I) (C) (II) OF THE MFMA**

**SUBMISSION OF MUNICIPAL SCORECARD/ TOP LAYER 2016/017
BY THE MUNICIPAL MANAGER, MR MF MAHLANGU**

In terms of Section 53 (i) (c) (ii) of the MFMA, the SDBIP must be approved by the Mayor of a municipality within 28 days of the approval of the budget. The Top Layer Service Delivery Budget Implementation Plan (SDBIP) for 2016/2017 indicates how the Budget and the Strategic Objectives of Council will be implemented.

I herewith **SUBMIT** in terms of Section 69(3b) of the Municipal Finance Management Act (MFMA) and MFMA Circular No.13, to the Executive Mayor, The Service Delivery Budget and Implementation plan for the financial year 2016/2017, herein refers to as Municipal Scorecard/ TOP LAYER SDBIP 2016/2017 for approval and acceptance.

SIGNATURE: _____

MR MF MAHLANGU

MUNICIPAL MANAGER OF GOVAN MBEKI MUNICIPALITY

DATE: _____

21 JUNE 2016

**APPROVAL OF MUNICIPAL SCORECARD / TOP LAYER 2016/2017
BY THE EXECUTIVE MAYOR, MRS LL MASINA**

Important note: The Executive Mayor should review the document for compliance, alignment and adherence to the Council's Agenda as Municipal Manager and Directors will use the scorecard as a basis for reporting on performance to the Executive Mayor, Council and the public. The performance agreements of the senior management team will also be based on this document.

The Service Delivery and Budget Implementation Plan for the financial year 2016/2017, herein refers to as Municipal Scorecard/ TOP LAYER SDBIP 2016/2017 is hereby **APPROVED** in terms of section 53(1) (c) (ii) of the MFMA by the Mayor of Govan Mbeki Municipality,

SIGNATURE: _____

MRS LL MASINA

EXECUTIVE MAYOR OF GOVAN MBEKI MUNICIPALITY

DATE: _____

21 JUNE 2016

LIST OF ACRONYMS AND ABBREVIATIONS

| | | | |
|-----------------|---|----------------|------------------------------------|
| IDP | : Integrated Development Plan | # | : Number |
| KPA | : Key Performance Areas | BSD | : Basic Service Delivery |
| KPI | : Key Performance Indicators | EPWP | : Extended Public Works Programme |
| LED | : Local Economic Development | IT | : Information Technology |
| MFMA | : Municipal Financial Management Act | kWh | : Kilowatt-hour |
| MSA | : Municipal Systems Act | LED | : Local Economic Development |
| MTEF | : Medium Term Economic Framework | R&M | : Repairs and Maintenance |
| PDP | : Personal Development Plan | MIG | : Municipal Infrastructure Grant |
| PMS | : Performance Management System | SANS | : South African National Standards |
| POE | : Portfolio of Evidence | SO | : Strategic Objective |
| SDBIP | : Service Delivery and Budget Implementation Plan | WWTW | : Waste Water Treatment Works |
| SMART | : Specific, Measurable, Achievable, Realistic, Time-frame | | |
| TL SDBIP | : Top Layer Service Delivery Budget Implementation Plan | | |
| WPSP | : Work Place Skills Plan | | |
| MEC | : Member of the Executive Council | | |
| | | | |

GLOSSARY

Adjustments Budget: Prescribed in section 28 of the MFMA. The formal means by which a municipality may revise its annual budget during the year.

Allocations: Money received from Provincial or National Government or other municipalities.

Budget: The financial plan of the Municipality.

Budget Related Policy: Policy of a municipality affecting or affected by the budget, examples include tariff policy, rates policy and credit control and debt collection policy.

Capital Expenditure: Spending on assets such as land, buildings and machinery. Any capital expenditure must be reflected as an asset on the Municipality's balance sheet.

Equitable Share: A general grant paid to municipalities. It is predominantly targeted to help with free basic services.

IDP: Integrated Development Plan. The main strategic planning document of the Municipality

KPI: Key Performance Indicators. Measures of service output and/or outcome.

MFMA: The Municipal Finance Management Act – No. 53 of 2003. The principle piece of legislation relating to municipal financial management.

MTREF: Medium Term Revenue and Expenditure Framework. A medium term financial plan, usually 3 years, based on a fixed first year and indicative further two years budget allocations. Also includes details of the previous and current years' financial position.

Operating Expenditure: Spending on the day to day expenses of the Municipality such as salaries and wages.

Quarterly: Period made up of three months July - September, October - December, January - March and April - June.

Rates: Local Government tax based on the assessed value of a property. To determine the rates payable, the assessed rateable value is multiplied by the rate in the rand.

SDBIP: Service Delivery and Budget Implementation Plan. A detailed plan comprising quarterly performance targets and monthly budget estimates.

Strategic Objectives: The main priorities of the Municipality as set out in the IDP. Budgeted spending must contribute towards the achievement of the strategic objectives.

Vote: One of the main segments into which a budget is divided, usually at directorate / department level.

1. LEGISLATIVE BACKGROUND

The Municipal Finance Management Act (MFMA) of 2003 requires that municipalities prepare a Service Delivery and Budget Implementation Plan (SDBIP) as a strategic financial management tool to ensure that budgetary decisions that are adopted by municipalities for the financial year are aligned with their Integrated Development Plan

EXTRACT: MUNICIPAL FINANCE MANAGEMENT ACT NO. 56 OF 2003 (MFMA)

DEFINITION:

“Service Delivery and Budget Implementation Plan” means a detailed plan approved by the Mayor of a municipality in terms of Section 53(1)(c)(ii) of the Municipal Finance Management Act (MFMA) for implementing the municipality’s delivery of municipal services and its annual implementing the municipality’s delivery of municipal services and which must indicate the following —

- (a) projections for each month of—
 - (i) revenue to be collected, by source;*
 - (ii) operational and capital expenditure, by vote;**
- (b) service delivery targets and performance indicators for each quarter; and*
- (c) any other matters that may be prescribed, and includes any revisions of such plan by the Mayor in terms of Section 54(1) (c) of the MFMA.*

MFMA SDBIP APPROVAL PROCESS 2015 / 2016

SECTION 53 (III)

(bb) are linked to the measurable performance objectives approved with the budget and to the Service delivery and budget implementation plan; and

(cc) are concluded in accordance with section 57(2) of the Municipal Systems Act.

SDBIP OFFICER

- projections for each month of—
- revenue to be collected, by source; and
- operational and capital expenditure, by vote
- service delivery targets and performance indicators for each quarter; and
- any other matters that may be prescribed, and includes any revisions of such plan by the mayor in terms of section 54(1)(c)

ACCOUNTING OFFICER

Section 69 (3) the accounting officer must no later than 14 days after the approval of an annual budget submit to the mayor—

- (a) a draft service delivery and budget implementation plan for the budget year;

MAYOR

Section 53 (ii) the municipality’s service delivery and budget implementation plan is approved by the mayor within 28 days after the approval of the budget

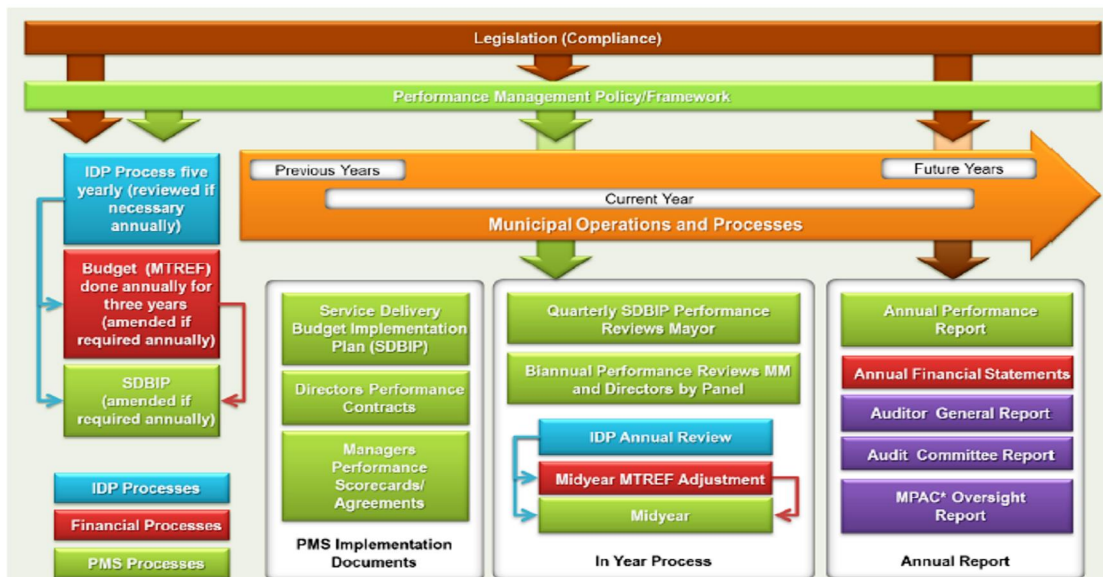
Important note: The Executive Mayor should review the document for compliance, alignment and adherence to the Council’s Agenda as Municipal Manager and Directors will use the scorecard as a basis for reporting on performance to the Executive Mayor, Council and the public. The performance agreements of the senior management team will also be based on this document.

2. PLANNING IMPLEMENTATION AND REPORTING CYCLE

The municipality decided to pursue a Municipal scorecard (Top Level SDBIP) at organisational level and through the detailed Departmental Service Delivery Budget Implementation Plan (SDBIP) at Departmental levels through which the organisational performance will be evaluated.

The municipal scorecard is of a high-level nature, as it's dealing with consolidated service delivery targets set by Council and linking such targets to top management. It therefore provides an overall picture of performance for the municipality as a whole, reflecting performance on its strategic priorities and also facilitates the oversight over financial and non-financial performance of the municipality.

The Planning Implementation and Reporting Cycle can be graphically represented as follows:



3. MUNICIPAL SCORECARD/TOP LAYER SDBIP 2016/2017

GOVAN MBEKI MUNICIPALITY : APPROVED MUNICIPAL SCORECARD/ TOP LAYER SDBIP 2016/2017

| NO | MUNICIPAL STRATEGY LINK | | | | NATIONAL STRATEGY LINK | | MUNICIPAL DELIVERY | | | | | | | | Annual Targets | | QUARTERLY TARGETS YEAR 2016/2017 | | | | | OUTER YEAR TARGETS | | | | | |
|--|-------------------------|--------|---|--|------------------------|---|---|--|--|--|----------------|---|-----------------------------|---------------|-------------------|---|----------------------------------|---------------------|---|---------------------|---------------------|--|--|---|---|---|-----------|
| | DEPARTMENT | OWNER | Key Performance Area | Strategic objective(SO) | IDP linkage | IDP Strategy | National KPA | National Outcomes | INDICATORS | Activity (ies), Program me(s), Capital Projects | Evidence (POE) | Wards | Baseline as at 30 June 2016 | Annual Budget | Type of Indicator | Target Type-Nr | Annual Target 2016/2017 | Target Date | Qtr 1 Target | Qtr 2 Target | Qtr 3 Target | Qtr 4 Target | 2017/2018 | 2018/2019 | 2019/2020 | 2020/2021 | 2021/2022 |
| KPA 1 : Governance and Stakeholder Participation | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 1 | FINANCE | CFO | KPA 1: Governance and Stakeholder Participation | To ensure good governance and the participation of stakeholders. | Govern. & Stake.Part. | GOV&SP1.1 Municipal Financial Viability | A responsive and accountable, effective and efficient local government system | Unqualified audit opinion on AFS | Monthly Reconciliations, Weekly OPCA meetings and Prepared AFS | Auditor General Report 2015/2016 | All | 1x Unqualified Audit opinion on AFS 2014/2015 | Operational budget | Outcome | # | 1x Unqualified AFS Opinion for FY 2015/2016 | 30-Nov-16 | 0 | 1x Unqualified AFS Opinion for FY 2015/2016 | 0 | 0 | 1x Unqualified AFS Opinion | 1x Unqualified AFS Opinion | 1x Unqualified AFS Opinion | 1x Unqualified AFS Opinion | 1x Unqualified AFS Opinion | |
| 2 | CORPORATE SERVICES | Dir CS | KPA 1: Governance and Stakeholder | To ensure good governance and the participation of | Govern. & Stake.Part. | GOV&SP1.1 Good Governance and | A responsive and accountable, effective and efficient local government | Percentage (%)of council resolutions implemented | Implementation of Council resolutions by Departments | Council resolution register and supporting documents | All | To be determined at 30 June 2016 | Operational budget | Outcome | % | 100% of council resolutions implemented in the specified timeframes | 30-Jun-17 | 100% implementation | 100% implementation | 100% implementation | 100% implementation | 100% of council resolutions implemented in the | 100% of council resolutions implemented in | 100% of council resolutions implemented | 100% of council resolutions implemented | 100% of council resolutions implemented | |

GOVAN MBEKI MUNICIPALITY : APPROVED MUNICIPAL SCORECARD/ TOP LAYER SDBIP 2016/2017

| NO | MUNICIPAL STRATEGY LINK | | | | | NATIONAL STRATEGY LINK | MUNICIPAL DELIVERY | | | | | | | | Annual Targets | | QUARTERLY TARGETS YEAR 2016/2017 | | | | | OUTER YEAR TARGETS | | | | | |
|----|-------------------------|-------|---|--|-----------------------|------------------------|----------------------------|---|--|---|--|-------|----------------------------------|--------------------|-------------------|----------------|---|-------------|------------------------------------|------------------------------------|--|------------------------------|-------------------------------|-------------------------------|-------------------------------|-------------------------------|-------------------------------|
| | DEPARTMENT | OWNER | Key Performance Area | Strategic objective(SO) | IDP linkage | IDP Strategy | National KPA | National Outcomes | INDICATORS | Activity (ies), Program me(s), Capital Projects | Evidence (POE) | Wards | Baseline as at 30 June 2016 | Annual Budget | Type of Indicator | Target Type-Nr | Annual Target 2016/2017 | Target Date | Qtr 1 Target | Qtr 2 Target | Qtr 3 Target | Qtr 4 Target | 2017/2018 | 2018/2019 | 2019/2020 | 2020/2021 | 2021/2022 |
| | | | | stakeholders. | | | | ent system | | | | | | | | | | | | | | | | | | | |
| 3 | SPEAKERS OFFICE | SPPO | KPA 1: Governance and Stakeholder Participation | To ensure good governance and the participation of stakeholders. | Govern. & Stake.Part. | GOV&SP1.1 | Good Governance and Public | A responsive and accountable, effective and efficient local government system | Number of ward committee meetings held | Ward committee support | Agenda , Attendance Register and Minutes of each ward committee meeting held | All | To be determined at 30 June 2016 | R 3 164 039 | Output | # | 32 x 10 Monthly ward meetings | 30-Jun-17 | 96 meetings | 64 meetings | 64 meetings | 96 meetings | 32 x 10 Monthly ward meetings | 32 x 10 Monthly ward meetings | 32 x 10 Monthly ward meetings | 32 x 10 Monthly ward meetings | 32 x 10 Monthly ward meetings |
| 4 | FINANCE | CFO | KPA 1: Governance and Stakeholder | To ensure good governance and the participation of | Govern. & Stake.Part. | GOV&SP1.1 | Good Governance and | A responsive and accountable, effective and efficient local government | Updated Indigent register for FY 2017/2018 | Annual review of Indigent Register (FY2017/18) | Updated Indigent Register and Council resolution | All | Indigent register 2016/2017 | Operational budget | Activity | # | 1x indigent register updated by June 2017 | 30-Jun-17 | Data cleansing of new applications | Data cleansing of new applications | Uploading of new qualifying applicants on the system | 1x Updated Indigent register | 1x indigent register updated | 1x indigent register updated | 1x indigent register updated | 1x indigent register updated | |

GOVAN MBEKI MUNICIPALITY : APPROVED MUNICIPAL SCORECARD/ TOP LAYER SDBIP 2016/2017

| NO | MUNICIPAL STRATEGY LINK | | | | | NATIONAL STRATEGY LINK | MUNICIPAL DELIVERY | | | | | | | | Annual Targets | | QUARTERLY TARGETS YEAR 2016/2017 | | | | | OUTER YEAR TARGETS | | | | | | |
|----|---------------------------------|--------|---|--|-------------|------------------------|--------------------|----------------------------|--|---|---|---|-----------------------------|-------------------------|--------------------|----------------|----------------------------------|---|--------------|----------------------|----------------------|----------------------|-----------------------------------|--|--|--|--|--|
| | DEPARTMENT | OWNER | Key Performance Area | Strategic objective(SO) | IDP linkage | IDP Strategy | National KPA | National Outcomes | INDICATORS | Activity (ies), Programme(s), Capital Projects | Evidence (POE) | Wards | Baseline as at 30 June 2016 | Annual Budget | Type of Indicator | Target Type-Nr | Annual Target 2016/2017 | Target Date | Qtr 1 Target | Qtr 2 Target | Qtr 3 Target | Qtr 4 Target | 2017/2018 | 2018/2019 | 2019/2020 | 2020/2021 | 2021/2022 | |
| 5 | CORPORATE SERVICES | Dir CS | KPA 1: Governance and Stakeholder Participation | stakeholders. To ensure good governance and the participation of stakeholders. | | | GOV&SP1.1 | Good Governance and Public | ent system A responsive and accountable, effective and efficient local government system | Number of ICT Security Policies reviewed annually | Review and update ICT policies and submit for approval annually | Council resolutions for approval of ICT policies | 5 ICT Policies | 5x ICT security policie | Operational budget | Output | % | 5x ICT security policies reviewed by April 2017 | 30-Apr-17 | 0% | 0% | 0% | 5 xICT security policies reviewed | 5 xICT security policies | 5 xICT security policies | 5 xICT security policies | 5 xICT security policies | |
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| | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 6 | OFFICE OF THE MUNICIPAL MANAGER | MM | KPA 1: Governance and Stakeholder Participation | To ensure good governance and the participation of stakeholders. | | | GOV&SP1.1 | Good Governance and Public | A responsive and accountable, effective and efficient local government system | Percentage (%) Implementation of the Audit Plan | Execution of Audits as per the Audit plan 2015/2016 | Quarterly Internal Audit Report and Minutes of Audit Committee meetings | All | Audit Plan 2014/2016 | Operational budget | Output | % | 100 % Implementation of the Audit Plan | 30-Jun-17 | 100 % Implementation | 100 % Implementation | 100 % Implementation | 100 % Implementation | 100 % Implementation of the Audit Plan | 100 % Implementation of the Audit Plan | 100 % Implementation of the Audit Plan | 100 % Implementation of the Audit Plan | 100 % Implementation of the Audit Plan |
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| | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 7 | MUNICIPALITY | MM | KPA 1: Governance and Stakeholder Participation | To ensure good governance and the participation of stakeholders. | | | GOV&SP1.1 | Good Governance and Public | A responsive and accountable, effective and efficient local government system | Approved Risk Register for 2017/2018 | Review the Risk Register | Approved risk register/ | All | Risk register 2016/2017 | Operational budget | Output | # | 1X Risk register for 2017/2018 approved | 30-Jun-17 | 0 | 0 | 0 | 1X Risk register | 1X Risk register for | 1X Risk register for | 1X Risk register | 1X Risk register | 1X Risk register |
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GOVAN MBEKI MUNICIPALITY : APPROVED MUNICIPAL SCORECARD/ TOP LAYER SDBIP 2016/2017

| NO | MUNICIPAL STRATEGY LINK | | | | | NATIONAL STRATEGY LINK | MUNICIPAL DELIVERY | | | | | | | Annual Targets | | QUARTERLY TARGETS YEAR 2016/2017 | | | | | OUTER YEAR TARGETS | | | | | |
|----|---------------------------------|-------|---|---|--------------------------|--------------------------------------|--|---|---|---|-------|-----------------------------------|--------------------|-------------------|----------------|---|-------------|----------------------------------|------------------------------------|------------------------------------|------------------------------------|---|---|--|--|--|
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| | | | | ance and the partici pation of stakeh olders. | | | ble, effective and efficient local governm ent system | | | Council Resolut ion | | 017 | | | | by June 2017 | | | | | 2016/ 2017 | 2017/ 2018 appro ved by June 2017 | 2017 /201 8 appro ved by June 2017 | for 201 7/2 018 app rove d by June 201 7 | for 201 7/2 018 app rove d by June 201 7 | for 201 7/2 018 appr ove d by June 201 7 |
| 8 | PLANNING AND DEVELOPMENT | MM | KPA 1: Governance and Stakeholder Participation | To ensure good govern ance and the partici pation of stakeh olders. | Govern. & Stake.Part. | GOV&SP1.1 Good Governance and Public | A responsi ve and accounta ble, effective and efficient local governm ent system | Percentage (%) Mitigation of Strategic Risk register | Monitori ng Risk Register 2015/20 16 | Progre ss report on risk manag ement and Minute s of Risk Commi tee | All | To be determ ined at 30 June 2016 | Operational budget | Output | % | 80 % of Strategic Risk mitigated | 30-Jun-17 | 80 % of Strategic Risk mitigated | 80 % of Strategi c Risk mitigate d | 80 % of Strategi c Risk mitigate d | 80 % of Strate gic Risk mitiga ted | 80 % of Strate gic Risk mitiga ted | 80 % of Strat egic Risk mitiga ted | 80 % of Stra tegic Risk miti gate d | 80 % of Stra tegic Risk miti gate d | 80 % of Stra tegic Risk miti gate d |
| 9 | OFFICE OF THE MUNICIPAL MANAGER | MM | KPA 1: Governance and Stakeholder | To ensure good govern ance and the partici pation | Govern. & Stake.Part. | GOV&SP1.1 Good Governance and | A responsi ve and accounta ble, effective and efficient local | Percentage (%) of Audit Committee recommend ations implement ed | Impleme ntation of Audit Committe e Recomm endations by departme nt | Minute s of Audit commit tee meetin gs, Audit Commi | All | new | Operational Budget | Output | % | 100% of Audit Committee recommend ations implemente d | 30-Jun-17 | 100% implement ation | 100% implem entation | 100% implem entation | 100% imple menta tion | 100% of Audit Commi tee recom menda tions imple | 100 % of Audit Com mitte e reco mme ndati | 100 % of Audi t Com mitt ee reco mm | 100 % of Audi t Com mitt ee reco mm | 100 % of Audi t Com mitt ee reco mm |

GOVAN MBEKI MUNICIPALITY : APPROVED MUNICIPAL SCORECARD/ TOP LAYER SDBIP 2016/2017

| NO | MUNICIPAL STRATEGY LINK | | | | | NATIONAL STRATEGY LINK | MUNICIPAL DELIVERY | | | | | | | | Annual Targets | | QUARTERLY TARGETS YEAR 2016/2017 | | | | | OUTER YEAR TARGETS | | | | | |
|----|---------------------------------|-----------|---|--|-----------------------|------------------------|----------------------------|---|--|---|--|-------|---|---------------|-------------------|----------------|--|-------------|---|---------------------|-------------------------------------|--------------------|----------------------------------|----------------------------------|----------------------------------|----------------------------------|----------------------------------|
| | DEPARTMENT | OWNER | Key Performance Area | Strategic objective(SO) | IDP linkage | IDP Strategy | National KPA | National Outcomes | INDICATORS | Activity (ies), Programme(s), Capital Projects | Evidence (POE) | Wards | Baseline as at 30 June 2016 | Annual Budget | Type of Indicator | Target Type-Nr | Annual Target 2016/2017 | Target Date | Qtr 1 Target | Qtr 2 Target | Qtr 3 Target | Qtr 4 Target | 2017/2018 | 2018/2019 | 2019/2020 | 2020/2021 | 2021/2022 |
| | | | | of stakeholders. | | | government system | | nts | tee Recommendations register and supporting documents | | | | | | | | | | | | | mented | ons implemented | endations implemented | endations implemented | endations implemented |
| 10 | PLANNING AND DEVELOPMENT | Dir P & D | KPA 1: Governance and Stakeholder Participation | To ensure good governance and the participation of stakeholders. | Govern. & Stake.Part. | GOV&SP1.1 | Good Governance and Public | A responsive and accountable, effective and efficient local government system | Development of Five (5) year IDP for approval by 30 March 2017 | 5yr IDP Developed and approved by Council | Council resolution/ Approved IDP 2017/2018-2021/2022 | All | Reviewed 2016/2017 IDP | R 110 000 | Output | # | 2017/2018-2021/2022 five year IDP developed and approved by 31 March 2017 | 31-Mar-17 | IDP Process plan | Public Consultation | 1x Approved IDP 2017/2018-2021/2022 | 0 | 1X IDP reviewed | 1X IDP reviewed | 1X IDP reviewed | 1X IDP reviewed | 1X IDP reviewed |
| 11 | OFFICE OF THE MUNICIPAL MANAGER | MM | KPA 1: Governance and Stakeholder | To ensure good governance and the participation | Govern. & Stake.Part. | GOV&SP1.1 | Good Governance and | A responsive and accountable, effective and efficient local | Signed performance agreement 2015/2016 for Section 56 Managers | Facilitation of Performance agreements 2016/20 | Signed agreements of sec 56 managers | All | 9x signed performance agreements of section 56 managers | Operational | Output | # | 9x signed performance agreements 2015/2016 of section 56 managers by 31 July | 31-Jul-16 | 9x signed performance agreements 2016/2017 of section 56 managers | 0 | 0 | 0 | 9x signed performance agreements | 9x signed performance agreements | 9x signed performance agreements | 9x signed performance agreements | 9x signed performance agreements |

GOVAN MBEKI MUCIPALITY : APPROVED MUNICIPAL SCORECARD/ TOP LAYER SDBIP 2016/2017

| NO | MUNICIPAL STRATEGY LINK | | | | | NATIONAL STRATEGY LINK | MUNICIPAL DELIVERY | | | | | | | | Annual Targets | | QUARTERLY TARGETS YEAR 2016/2017 | | | | | OUTER YEAR TARGETS | | | | | |
|----|--------------------------|-----------|---|--|-----------------------|------------------------|----------------------------|---|--|---|--|-------|---|--------------------|-------------------|----------------|---|-------------|-----------------------|-----------------------|-----------------------|-----------------------------|---|---|---|---|---|
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| 12 | | | | of stakeholders. | | | | government system | | 17 for S56 managers | | | ers 2016/2017 | | | | 2016 | | | | | | | | | | |
| | FINANCE | CFO | KPA 1: Governance and Stakeholder Participation | To ensure good governance and the participation of stakeholders. | Govern. & Stake.Part. | GOV&SP1.1 | Good Governance and Public | A responsive and accountable, effective and efficient local government system | Number of performance reviews conducted | Quarterly Performance reviews co-ordinated | Council resolution /Performance Report / Attendance Register | All | 4x performance reviews | Operational budget | Activity | # | 4X performance reviews conducted | 30-Jun-17 | 1x performance review | 1x performance review | 1x performance review | 1x performance review | 4X performance reviews conducted | 4X performance reviews conducted | 4X performance reviews conducted | 4X performance reviews conducted | 4X performance reviews conducted |
| | PLANNING AND DEVELOPMENT | Dir P & D | KPA 1: Governance and Stakeholder Participation | To ensure good governance and the participation of stakeholders. | Govern. & Stake.Part. | GOV&SP1.1 | Good Governance and Public | A responsive and accountable, effective and efficient local government system | Top Layer SDBIP approved by mayor within 28 days after the budget approval | Compilation of SDBIP 2017/2018 | Signed SDBIP 2017/2018 by the Mayor | All | Approved Top Layer SDBIP 2016/2017 by the Mayor | Operational budget | Output | # | 1X Top Layer SDBIP approved within 28 days after the Budget has been approved | 30-Jun-17 | 0 | 0 | 0 | 1x Top Layer SDBIP approved | 1X Top Layer SDBIP approved within 28 days after the Budget has been approved | 1X Top Layer SDBIP approved within 28 days after the Budget has been approved | 1X Top Layer SDBIP approved within 28 days after the Budget has been approved | 1X Top Layer SDBIP approved within 28 days after the Budget has been approved | 1X Top Layer SDBIP approved within 28 days after the Budget has been approved |

GOVAN MBEKI MUNICIPALITY : APPROVED MUNICIPAL SCORECARD/ TOP LAYER SDBIP 2016/2017

| NO | MUNICIPAL STRATEGY LINK | | | | | NATIONAL STRATEGY LINK | | MUNICIPAL DELIVERY | | | | | | | Annual Targets | | QUARTERLY TARGETS YEAR 2016/2017 | | | | | OUTER YEAR TARGETS | | | | |
|----|-------------------------|-------|----------------------|-------------------------|--------------------------|------------------------|-------------------|--------------------|---|----------------|-------|-----------------------------|---------------------------------|----------------|-------------------------|-------------|----------------------------------|--------------|--------------|--------------|-----------|--------------------|-----------|-----------|-----------|--|
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KPA 2 :Physical Infrastructure and Energy

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| 14 | TECHNICAL SERVICES | | To ensure appropriately serviced, well maintained physical infrastructure and the efficient use of energy. | Physic.Infra.&Energy.Effic. | | An efficient, competitive and responsive economic infrastructure network. | % compliance to Quality of effluent water | Quality of effluent comply 90% with general limit in terms of the Water Act (Act 36 of 1998) | Report from Directorate rate Infrastructure (WSA) compiled from independent laboratory test results | All | To be determined at 30 June 2016 | Operational budget | Outcome | % | 90 % compliance to Quality of effluent water by June 2017 | 30-Jul-17 | 90% | 90% | 90% | 90% | 90% | 90% | 90% | 90% | 90% |
| | Manager Water and Sanitation | | | PI&EEZ.1 | | | | | | | | | | | | | | | | | | | | | |
| | KPA 2: Physical Infrastructure and Energy | | | Basic Service Delivery | | | | | | | | | | | | | | | | | | | | | |

GOVAN MBEKI MUCIPALITY : APPROVED MUNICIPAL SCORECARD/ TOP LAYER SDBIP 2016/2017

| NO | MUNICIPAL STRATEGY LINK | | | | NATIONAL STRATEGY LINK | MUNICIPAL DELIVERY | | | | | | | | Annual Targets | | QUARTERLY TARGETS YEAR 2016/2017 | | | | | OUTER YEAR TARGETS | | | | | | |
|----|---------------------------------|------------------------------|---|--|------------------------------|--------------------|------------------------|---|--|---|------------------------------------|-------|----------------------------------|-----------------------|-------------------|----------------------------------|--|-------------|--------------|--------------|--------------------|--------------|-----------------|-----------------|-----------------|-----------------|-----------------|
| | DEPARTMENT | OWNER | Key Performance Area | Strategic objective(SO) | IDP linkage | IDP Strategy | National KPA | National Outcomes | INDICATORS | Activity (ies), Programme(s), Capital Projects | Evidence (POE) | Wards | Baseline as at 30 June 2016 | Annual Budget | Type of Indicator | Target Type-Nr | Annual Target 2016/2017 | Target Date | Qtr 1 Target | Qtr 2 Target | Qtr 3 Target | Qtr 4 Target | 2017/2018 | 2018/2019 | 2019/2020 | 2020/2021 | 2021/2022 |
| 15 | TECHNICAL SERVICES | Manager Water and Sanitation | KPA 2: Physical Infrastructure and Energy | To ensure appropriately serviced, well maintained physical infrastructure and the efficient use of energy. | Physic.Infra.&Energy. Effic. | PI&EE2.1 | Basic Service Delivery | An efficient, competitive and responsive economic infrastructure network. | % compliance with SANS 241 | Quality of potable water comply 95% with SANS 241 | Independent Laboratory test result | All | To be determined at 30 June 2016 | Operational budget | Outcome | % | 95% water comply with SANS 241 by June 2017 | 30-Jul-17 | 95% | 95% | 95% | 95% | 95% | 95% | 95% | 95% | 95% |
| 16 | OFFICE OF THE MUNICIPAL MANAGER | PMU | KPA 2: Physical Infrastructure and Energy | To ensure appropriately serviced, well maintained physical infrastructure and the | Physic.Infra.&Energy. Effic. | PI&EE2.1 | Basic Service Delivery | An efficient, competitive and responsive economic infrastructure network. | Number of households provided with access to water | Capacity of infrastructure developed to secure access to water supply eMzinoni as per IRDP Phase 1: | Completion certificates | all | 83874 households | DHS to confirm budget | Outcome | # | 1493 X Sites secure to access to water supply by June 2017 | 30-Jun-17 | 0 | 0 | 0 | 1493 X Sites | to be confirmed | to be confirmed | to be confirmed | to be confirmed | to be confirmed |

GOVAN MBEKI MUCIPALITY : APPROVED MUNICIPAL SCORECARD/ TOP LAYER SDBIP 2016/2017

| NO | MUNICIPAL STRATEGY LINK | | | | NATIONAL STRATEGY LINK | MUNICIPAL DELIVERY | | | | | | | Annual Targets | | QUARTERLY TARGETS YEAR 2016/2017 | | | | OUTER YEAR TARGETS | | | | | | | | |
|----|---------------------------------------|------------------------------|---|--|------------------------------|--------------------|------------------------|---|---|---|-----------------------------------|-----------------------------|----------------------------------|-----------------------|----------------------------------|-------------------------|---|--------------|---------------------------|-----------------------------|-----------------------------|-----------------------|-----------------------|------------------------|------------------------|------------------------|------------------------|
| | DEPARTMENT | OWNER | Key Performance Area | Strategic objective(SO) | IDP linkage IDP Strategy | National KPA | National Outcomes | INDICATORS | Activity (ies), Programme(s), Capital Projects | Evidence (POE) | Wards | Baseline as at 30 June 2016 | Annual Budget | Type of Indicator | Target Type-Nr | Annual Target 2016/2017 | Target Date | Qtr 1 Target | Qtr 2 Target | Qtr 3 Target | Qtr 4 Target | 2017/2018 | 2018/2019 | 2019/2020 | 2020/2021 | 2021/2022 | |
| 17 | | | | efficient use of energy. | | | | | Planning & Services | | | | | | | | | | | | | | | | | | |
| | OFFICE OF THE MUNICIPAL MANAGER - PMU | PMU | KPA 2: Physical Infrastructure and Energy | To ensure appropriately serviced, well maintained physical infrastructure and the efficient use of energy. | Physic.Infra.&Energy. Effic. | PI&EE2.1 | Basic Service Delivery | An efficient, competitive and responsive economic infrastructure network. | Number of households provided with access to sanitation | Capacity of infrastructure developed to secure access to sanitation eMzinoni as per IRDP Phase 1: Planning & Services | Completion certificates | All | 83874 households | DHS to confirm budget | Outcome | # | 1493 X Sites secure to access to sanitation supply by June 2017 | 30-Jun-17 | 0 | 0 | 0 | 1493 X Sites | to be confirmed | to be confirmed | to be confirmed | to be confirmed | to be confirmed |
| | | | | | | | | | | | | | | | | | | | | | | | | | | | |
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| 18 | TECHNICAL SERVICES | Manager Water and Sanitation | KPA 2: Physical Infrastructure and Energy | To ensure appropriately serviced, well maintained physical infrastructure and the efficient use of energy. | Physic.Infra.&Energy. Effic. | PI&EE2.1 | Basic Service Delivery | An efficient, competitive and responsive economic infrastructure network. | Percentage (%) reduction of energy losses | Implementing measures to reduce Energy Losses based on Financial figures | Financial Reports Section 71 & 52 | All | To be determined at 30 June 2016 | R 5 000 000 | Outcome | # | <20% of energy losses by June 2017 | 30-Jun-17 | <8% (32 of energy losses) | < 12% (28 of energy losses) | <16% (24 of energy losses) | <20% of energy losses | <18% of energy losses | <16 % of energy losses | <14 % of energy losses | <12 % of energy losses | <10 % of energy losses |
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GOVAN MBEKI MUNICIPALITY : APPROVED MUNICIPAL SCORECARD/ TOP LAYER SDBIP 2016/2017

| NO | MUNICIPAL STRATEGY LINK | | | | NATIONAL STRATEGY LINK | | MUNICIPAL DELIVERY | | | | | | | Annual Targets | | QUARTERLY TARGETS YEAR 2016/2017 | | | | OUTER YEAR TARGETS | | | | | | | |
|----|-------------------------|------------------------------|---|---|------------------------------|--------------|------------------------|--|--|--|-----------------------------------|-------|----------------------------------|--------------------|-------------------|----------------------------------|-----------------------------------|-------------|----------------------|----------------------|----------------------|----------------------|----------------------|-----------------------|-----------------------|-----------------------|-----------------------|
| | DEPARTMENT | OWNER | Key Performance Area | Strategic objective(SO) | IDP linkage | IDP Strategy | National KPA | National Outcomes | INDICATORS | Activity (ies), Program me(s), Capital Projects | Evidence (POE) | Wards | Baseline as at 30 June 2016 | Annual Budget | Type of Indicator | Target Type-Nr | Annual Target 2016/2017 | Target Date | Qtr 1 Target | Qtr 2 Target | Qtr 3 Target | Qtr 4 Target | 2017/2018 | 2018/2019 | 2019/2020 | 2020/2021 | 2021/2022 |
| | | | | infrast ructure and the efficient use of energy. | | | network. | | | | | | | | | | | | | | | | | | | | |
| 19 | TECHNICAL SERVICES | Manager Water and Sanitation | KPA 2: Physical Infrastructure and Energy | To ensure appropriately serviced, well maintained physical infrast ructure and the efficient use of energy. | Physic:Infra.&Energy. Effic. | PI&EE2.1 | Basic Service Delivery | An efficient, competitive and responsive economic infrastru cture network. | Percentage (%) reduction of water loss | Impleme nting measures to reduce water losses based on financial figures | Financial Reports Section 71 & 52 | All | To be determined at 30 June 2016 | Operational budget | Outcome | # | <15% of water losses by June 2017 | 30-Jun-17 | <22% of water losses | <20% of water losses | <18% of water losses | <15% of water losses | <15% of water losses | <15 % of water losses | <15 % of water losses | <15 % of water losses | <15 % of water losses |

KPA 3: Services and Customer Care

GOVAN MBEKI MUCIPALITY : APPROVED MUNICIPAL SCORECARD/ TOP LAYER SDBIP 2016/2017

| NO | MUNICIPAL STRATEGY LINK | | | | | NATIONAL STRATEGY LINK | MUNICIPAL DELIVERY | | | | | | | | Annual Targets | | QUARTERLY TARGETS YEAR 2016/2017 | | | | | OUTER YEAR TARGETS | | | | | |
|----|-------------------------|---------|-----------------------------------|---|--------------------------|------------------------|------------------------|---|---|---|--|-----------------------------|----------------------------------|--------------------|----------------|-------------------------|--|--------------|-------------------------------------|------------------|------------------|--------------------|------------------|------------------|------------------|------------------|-----------------|
| | DEPARTMENT | OWNER | Key Performance Area | Strategic objective(SO) | IDP linkage IDP Strategy | National KPA | National Outcomes | INDICATORS | Activity (ies), Program me(s), Capital Projects | Evidence (POE) | Wards | Baseline as at 30 June 2016 | Annual Budget | Type of Indicator | Target Type-Nr | Annual Target 2016/2017 | Target Date | Qtr 1 Target | Qtr 2 Target | Qtr 3 Target | Qtr 4 Target | 2017/2018 | 2018/2019 | 2019/2020 | 2020/2021 | 2021/2022 | |
| 20 | COMMUNITY SERVICES | Dir CMS | KPA 3: Services and Customer Care | To provide sustainable and affordable services and effective customer care. | Serv.&Custom.Care. | S&CC3.1 | Basic Service Delivery | An efficient, competitive and responsive economic infrastructure network. | Number of households receiving a weekly refuse removal services | Provision of weekly refuse removal services | Quarterly report to Portfolio Committee, Weekly removal schedule | All | 83874 households | Operational budget | Outcome | # | 83874 households provided with refuse removal services | 30-Jun-17 | 83874 households | 83874 households | 83874 households | 83874 households | 83874 households | 83874 households | 83874 households | 83874 households | |
| 21 | TECHNICAL SERVICES | Dir TS | KPA 3: Services and Customer Care | To provide sustainable and affordable services and effective customer care. | Serv.&Custom.Care. | S&CC3.1 | Basic Service Delivery | An efficient, competitive and responsive economic infrastructure network. | Length of roads rehabilitated and maintained | Paved Road Maintenance | Monthly Report / Completion certificates | All | To be determined at 30 June 2016 | R 10 000 000 | Output | # | 4 Kilometres of roads rehabilitated by June 2017 | 30-Jun-17 | Finalisation of Procurement Process | 1km | 3km | 4km | to be confirmed | to be confirmed | to be confirmed | to be confirmed | to be confirmed |

GOVAN MBEKI MUCIPALITY : APPROVED MUNICIPAL SCORECARD/ TOP LAYER SDBIP 2016/2017

| NO | MUNICIPAL STRATEGY LINK | | | | | NATIONAL STRATEGY LINK | MUNICIPAL DELIVERY | | | | | | | | Annual Targets | | QUARTERLY TARGETS YEAR 2016/2017 | | | | | OUTER YEAR TARGETS | | | | | |
|----|--------------------------|-----------|-----------------------------------|---|--------------------|------------------------|------------------------|---|---|---|---|-------|----------------------------------|---------------|-------------------|----------------|--|-------------|--|--|--|--|--|--|--|--|--|
| | DEPARTMENT | OWNER | Key Performance Area | Strategic objective(SO) | IDP linkage | IDP Strategy | National KPA | National Outcomes | INDICATORS | Activity (ies), Programme(s), Capital Projects | Evidence (POE) | Wards | Baseline as at 30 June 2016 | Annual Budget | Type of Indicator | Target Type-Nr | Annual Target 2016/2017 | Target Date | Qtr 1 Target | Qtr 2 Target | Qtr 3 Target | Qtr 4 Target | 2017/2018 | 2018/2019 | 2019/2020 | 2020/2021 | 2021/2022 |
| 22 | TECHNICAL SERVICES | Dir TS | KPA 3: Services and Customer Care | To provide sustainable and affordable services and effective customer care. | Serv.&Custom.Care. | S&CC3.1 | Basic Service Delivery | An efficient, competitive and responsive economic infrastructure network. | Length of Gravel Roads maintained | Gravel Road maintenance | Monthly Report / Completion certificates | All | To be determined at 30 June 2016 | R 6 000 000 | Output | # | 300 km of gravel roads maintained by June 2017 | 30-Jun-17 | Finalisation of Procurement Process | 100km | 200km | 300km | to be confirmed | to be confirmed | to be confirmed | to be confirmed | to be confirmed |
| 23 | PLANNING AND DEVELOPMENT | Dir P & D | KPA 3: Services and Customer Care | To provide sustainable and affordable services and effective customer care. | Serv.&Custom.Care. | S&CC3.1 | Basic Service Delivery | An efficient, competitive and responsive economic infrastructure network. | Percentage (%) of land development applications (land use management and spatial planning) finalised within 3 month | Finalisation of Land development applications as per the SPLUM By-law and Land Use Scheme | Land Development application Register, Buss App reports | All | 80% of Service Standards | | Activity | % | 100% of land development applications (land use management and spatial planning) finalised within 3 months | 30-Jun-17 | 100% finalisation of land development applications in terms of the set service standards | 100% finalisation of land development applications in terms of the set service standards | 100% finalisation of land development applications in terms of the set service standards | 100% finalisation of land development applications in terms of the set service standards | 100% finalisation of land development applications in terms of the set service standards | 100% finalisation of land development applications in terms of the set service standards | 100% finalisation of land development applications in terms of the set service standards | 100% finalisation of land development applications in terms of the set service standards | 100% finalisation of land development applications in terms of the set service standards |

GOVAN MBEKI MUCIPALITY : APPROVED MUNICIPAL SCORECARD/ TOP LAYER SDBIP 2016/2017

| NO | MUNICIPAL STRATEGY LINK | | | | | NATIONAL STRATEGY LINK | MUNICIPAL DELIVERY | | | | | | | | Annual Targets | | QUARTERLY TARGETS YEAR 2016/2017 | | | | | OUTER YEAR TARGETS | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
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| | DEPARTMENT | OWNER | Key Performance Area | Strategic objective(SO) | IDP linkage IDP Strategy | National KPA | National Outcomes | INDICATORS | Activity (ies), Programme(s), Capital Projects | Evidence (POE) | Wards | Baseline as at 30 June 2016 | Annual Budget | Type of Indicator | Target Type-Nr | Annual Target 2016/2017 | Target Date | Qtr 1 Target | Qtr 2 Target | Qtr 3 Target | Qtr 4 Target | 2017/2018 | 2018/2019 | 2019/2020 | 2020/2021 | 2021/2022 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 24 | PLANNING AND DEVELOPMENT | | | | | Dir-P & D | KPA 3: Services and Customer Care | To provide sustainable and affordable services and effective customer care. | Serv.&Custom.Care. | S&CC3.1 | Basic Service Delivery | An efficient, competitive and responsive economic infrastructure network. | Percentage (%) of Building Plans finalised within 30 days for Residential submissions and 60 days for Business submissions | Evaluate building plans received in line with the approved service standards s.i.e. 30 days for residential submissions and 60 days for busienss submissions. | Buss App reports | All | 80% of Service Standards | Activity | % | 100% finalisation of Building Plan Applications | 30-Jun-17 | 100% finalisation of Building Plan Applications in terms of the set service standards | 100% finalisation of Building Plan Applications in terms of the set service standards | 100% finalisation of Building Plan Applications in terms of the set service standards | 100% finalisation of 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GOVAN MBEKI MUNICIPALITY : APPROVED MUNICIPAL SCORECARD/ TOP LAYER SDBIP 2016/2017

| NO | MUNICIPAL STRATEGY LINK | | | | | NATIONAL STRATEGY LINK | MUNICIPAL DELIVERY | | | | | | | | Annual Targets | | QUARTERLY TARGETS YEAR 2016/2017 | | | | | OUTER YEAR TARGETS | | | | | |
|----|--------------------------|-----------|-----------------------------------|---|--------------------|------------------------|------------------------|---|---|---|--|-------|----------------------------------|---------------|-------------------|----------------|---|-------------|--|--|--|--|---|---|---|---|---|
| | DEPARTMENT | OWNER | Key Performance Area | Strategic objective(SO) | IDP linkage | IDP Strategy | National KPA | National Outcomes | INDICATORS | Activity (ies), Programme(s), Capital Projects | Evidence (POE) | Wards | Baseline as at 30 June 2016 | Annual Budget | Type of Indicator | Target Type-Nr | Annual Target 2016/2017 | Target Date | Qtr 1 Target | Qtr 2 Target | Qtr 3 Target | Qtr 4 Target | 2017/2018 | 2018/2019 | 2019/2020 | 2020/2021 | 2021/2022 |
| 25 | PLANNING AND DEVELOPMENT | Dir P & D | KPA 3: Services and Customer Care | To provide sustainable and affordable services and effective customer care. | Serv.&Custom.Care. | S&CC3.1 | Basic Service Delivery | An efficient, competitive and responsive economic infrastructure network. | Approval and Promulgation of MPT by December 2016 | SPLUMA Implementation Approval by Council and Promulgation of MPT | Council Resolution/ Promulgation proof MPT | | Approved SDF | | | | 1x MPT approved and promulgated by December 2016 | 30-Jun-17 | Draft report on MPT evaluation and nomination. | Approval by Council and Promulgation of MPT | 0 | 0 | Implementation of SPLUMA | Implementation of SPLUMA | Implementation of SPLUMA | Implementation of SPLUMA | Implementation of SPLUMA |
| 26 | FINANCE | CFO | KPA 3: Services and Customer Care | To provide sustainable and affordable services and effective customer care. | Serv.&Custom.Care. | S&CC3.1 | Basic Service Delivery | An efficient, competitive and responsive economic infrastructure network. | Number of indigent households with access to basic services | Supply free basic services to Indigent households | Indigent Register | All | To be determined at 30 June 2016 | R 49 543 000 | Outcome | # | 10000 Indigents household supply with free basic services | 30-Jun-17 | 10000 Indigents household supply with free basic | 10000 Indigents household supply with free basic | 10000 Indigents household supply with free basic | 10000 Indigents household supply with free basic | 10000 Indigents household supply with free basic services | 10000 Indigents household supply with free basic services | 10000 Indigents household supply with free basic services | 10000 Indigents household supply with free basic services | 10000 Indigents household supply with free basic services |
| 27 | ADMINISTRATION | Director | KPA 3: Services and Customer Care | To provide sustainable and affordable services and effective customer care. | Serv.&Custom.Care. | S&CC3.1 | Basic Service Delivery | An efficient, competitive and responsive economic infrastructure network. | Number of | Conversion | Monthly | All | To be determined at 30 June 2016 | R 49 543 000 | Outcome | # | 1384 VIP | 30-Jun-17 | Finalisation | Network | 700 VIP | 684 | to be | to be | to be | to be | to be |

GOVAN MBEKI MUNICIPALITY : APPROVED MUNICIPAL SCORECARD/ TOP LAYER SDBIP 2016/2017

| NO | MUNICIPAL STRATEGY LINK | | | | | NATIONAL STRATEGY LINK | MUNICIPAL DELIVERY | | | | | | | | Annual Targets | | QUARTERLY TARGETS YEAR 2016/2017 | | | | | OUTER YEAR TARGETS | | | | |
|----|-------------------------|--------|-----------------------------------|---|----------------------------|------------------------|---|--|--|--|-------|----------------------------------|---------------|-------------------|----------------|--|----------------------------------|-------------------------------------|--|--|---|--------------------|-----------------|-----------------|-----------------|-----------------|
| | DEPARTMENT | OWNER | Key Performance Area | Strategic objective(SO) | IDP linkage IDP Strategy | National KPA | National Outcomes | INDICATORS | Activity (ies), Programme(s), Capital Projects | Evidence (POE) | Wards | Baseline as at 30 June 2016 | Annual Budget | Type of Indicator | Target Type-Nr | Annual Target 2016/2017 | Target Date | Qtr 1 Target | Qtr 2 Target | Qtr 3 Target | Qtr 4 Target | 2017/2018 | 2018/2019 | 2019/2020 | 2020/2021 | 2021/2022 |
| | | | | provide sustainable and affordable services and effective customer care. | | | efficient, competitive and responsive economic infrastructure network. | VIP toilets converted to Waterborne sanitation | on of VIP toilets, Emzinoni total = 400 & Kinross ext 25 total = 984 | y Report / Completion certificates | | determined at 30 June 2016 | | | | toilets converted to Waterborne Sanitation by March 2017 | | n of Procurement Process | k installation progress | toilets converted (Emzinoni total = 200 & Kinross ext 25 total = 500) | VIP toilets converted (Emzinoni total = 200 & Kinross ext 25 total = 484)) | confirmed | confirmed | be confirmed | be confirmed | be confirmed |
| 28 | TECHNICAL SERVICES | Dir TS | KPA 3: Services and Customer Care | To provide sustainable and affordable services and effective customer care. | Serv.&Custom.Care. S&CC3.1 | Basic Service Delivery | An efficient, competitive and responsive economic infrastructure network. | Number of households to be provided with access to basic electricity | Provision of Electricity to Households | Monthly Report / Completion certificates | All | To be determined at 30 June 2016 | R 5 000 000 | Outcome | # | 345 household to be electrified by June 2017 | 30-Mar-17 | Finalisation of Procurement Process | 100 households provided with access to electricity | 100 households provided with access to electricity | 145 households provided with access to electricity | to be confirmed | to be confirmed | to be confirmed | to be confirmed | to be confirmed |

GOVAN MBEKI MUCIPALITY : APPROVED MUNICIPAL SCORECARD/ TOP LAYER SDBIP 2016/2017

| NO | MUNICIPAL STRATEGY LINK | | | | NATIONAL STRATEGY LINK | MUNICIPAL DELIVERY | | | | | | | Annual Targets | | QUARTERLY TARGETS YEAR 2016/2017 | | | | OUTER YEAR TARGETS | | | | | | | | |
|----|-------------------------|-------|-------------------------------------|---|--------------------------|--------------------|---|---|--|-----------------------------------|-------------------------------|-----------------------------|----------------------------------|--------------------|----------------------------------|-------------------------|---|--------------|---|---|---|---|---|---|---|---|---|
| | DEPARTMENT | OWNER | Key Performance Area | Strategic objective(SO) | IDP linkage IDP Strategy | National KPA | National Outcomes | INDICATORS | Activity (ies), Program me(s), Capital Projects | Evidence (POE) | Wards | Baseline as at 30 June 2016 | Annual Budget | Type of Indicator | Target Type-Nr | Annual Target 2016/2017 | Target Date | Qtr 1 Target | Qtr 2 Target | Qtr 3 Target | Qtr 4 Target | 2017/2018 | 2018/2019 | 2019/2020 | 2020/2021 | 2021/2022 | |
| 29 | Regional Manager | RM | KPA 7: Institutional Transformation | To ensure institutional transformation. | Inst.Transform. | INST7.1 | Municipal Transformation and Organisational | A Skilled and capable Workforce to support an inclusive growth path | Percentage (%) of service delivery complaint attended to as per services standards | Attendance of customer complaints | Complaints management reports | All | To be determined at 30 June 2016 | Operational budget | Outcome | % | 100% of service delivery complaints attended to as per the services standards | 30-Jun-17 | 100% of service delivery complaints attended to per quarter | 100% of service delivery complaints attended to per quarter | 100% of service delivery complaints attended to per quarter | 100% of service delivery complaints attended to per quarter | 100% of service delivery complaints attended to as per the services standards | 100% of service delivery complaints attended to as per the services standards | 100% of service delivery complaints attended to as per the services standards | 100% of service delivery complaints attended to as per the services standards | 100% of service delivery complaints attended to as per the services standards |

KPA 4: Economic Growth and Development

GOVAN MBEKI MUNICIPALITY : APPROVED MUNICIPAL SCORECARD/ TOP LAYER SDBIP 2016/2017

| NO | MUNICIPAL STRATEGY LINK | | | | NATIONAL STRATEGY LINK | MUNICIPAL DELIVERY | | | | | | | Annual Targets | | QUARTERLY TARGETS YEAR 2016/2017 | | | | | OUTER YEAR TARGETS | | | | | | | |
|----|--------------------------|-----------|--|--|--------------------------|--------------------|----------------------------|---|---|---|-------------------------------|-----------------------------|-------------------------------------|--------------------|----------------------------------|-------------------------|--|--------------|--|---|---|---|--|--|--|--|--|
| | DEPARTMENT | OWNER | Key Performance Area | Strategic objective(SO) | IDP linkage IDP Strategy | National KPA | National Outcomes | INDICATORS | Activity (ies), Program me(s), Capital Projects | Evidence (POE) | Wards | Baseline as at 30 June 2016 | Annual Budget | Type of Indicator | Target Type-Nr | Annual Target 2016/2017 | Target Date | Qtr 1 Target | Qtr 2 Target | Qtr 3 Target | Qtr 4 Target | 2017/2018 | 2018/2019 | 2019/2020 | 2020/2021 | 2021/2022 | |
| 30 | COMMUNITY SERVICES | Dir CMS | KPA 4: Economic Growth and Development | To facilitate economic growth and development. | Econ.Grow.&Devel. | E&DEV4.1 | Local Economic Development | An efficient, competitive and responsive economic infrastructure network. | Number of job opportunities created through EPWP | Recruitment and appointment of beneficiaries through EPWP | Appointment letters/ Reports | All | To be determined at 30 June 2016 | R 2 000 000 | Outcome | # | 490 jobs to be created by September 2016 | 30-Dec-16 | 490 job opportunities created through EPWP | 0 | 0 | 0 | to be confirmed | to be confirmed | to be confirmed | to be confirmed | to be confirmed |
| 31 | PLANNING AND DEVELOPMENT | Dir P & D | KPA 4: Economic Growth and Development | To facilitate economic growth and development. | Econ.Grow.&Devel. | E&DEV4.1 | Local Economic Development | An efficient, competitive and responsive economic infrastructure network. | Number of Social and labour plans(SLP) projects implemented by June 2017 | Monitor progress of SLP projects implemented | SLP Minutes, progress reports | | 2015/20156 SLP projects implemented | Operational budget | Outcome | # | 8x Social and labour plans(SLP) projects implemented by June 2017 | 30-Jun-17 | 8x Social and labour plans(SLP) projects | 8x Social and labour plans(SLP) projects | 8x Social and labour plans(SLP) projects | 8x Social and labour plans(SLP) projects | Progress reporting on implementation of Social and labour plans(SLP) projects | Progress reporting on implementation of Social and labour plans(SLP) projects | Progress reporting on implementation of Social and labour plans(SLP) projects | Progress reporting on implementation of Social and labour plans(SLP) projects | Progress reporting on implementation of Social and labour plans(SLP) projects |

GOVAN MBEKI MUNICIPALITY : APPROVED MUNICIPAL SCORECARD/ TOP LAYER SDBIP 2016/2017

[illegible]

KPA 5: Safety and Environment

| | | | | | | | | | | | | | | | | | | | | | | | | | | | |
|----|--------------------|---------|-------------------------------|--|-------------|----------|------------------------|--|--------------------------|--------------------|--|-----|--------------|--------------------|---------|---|-------------|-----------|-------------|-------------|-------------|-------------|--------------|--------------|--------------|--------------|--------------|
| 32 | COMMUNITY SERVICES | Dir CMS | KPA 5: Safety and Environment | To ensure safety within the community as well as a healthy and protected environment | Safety&Env. | S&ENV5.1 | Basic Service Delivery | All people in south Africa protected and feel safe | Number of Notices issued | By-law enforcement | Quarterly reports on notice and fines issued | All | 1500 Notices | Operational budget | Outcome | # | 1000 Notice | 30-Jun-17 | 250 Notices | 250 Notices | 250 Notices | 250 Notices | 1500 Notices | 1500 Notices | 1500 Notices | 1500 Notices | 1500 Notices |
| 33 | COMMUNITY SERVICES | Dir CMS | KPA 5: Safety and Environment | To ensure safety within the community as well as a healthy and protect | Safety&Env. | S&ENV5.1 | Basic Service Delivery | All people in south Africa protected and feel safe | Number of Fines issued | By-law enforcement | Quarterly reports on notice and fines issued | All | 1000 fines | Operational budget | Outcome | # | 1500 fines | 30-Jun-17 | 350 fines | 350 fines | 350 fines | 350 fines | 2000 fines | 2000 fines | 2000 fines | 2000 fines | 2000 fines |

GOVAN MBEKI MUCIPALITY : APPROVED MUNICIPAL SCORECARD/ TOP LAYER SDBIP 2016/2017

| NO | MUNICIPAL STRATEGY LINK | | | | NATIONAL STRATEGY LINK | MUNICIPAL DELIVERY | | | | | | | | Annual Targets | | QUARTERLY TARGETS YEAR 2016/2017 | | | | | OUTER YEAR TARGETS | | | | | | |
|---|--------------------------|-----------|---|--|------------------------|--------------------|------------------------|--|---|---|--|-------|----------------------------------|--------------------|-------------------|----------------------------------|--|-------------|--|--|--|--|--|--|--|--|--------------------------------------|
| | DEPARTMENT | OWNER | Key Performance Area | Strategic objective(SO) | IDP linkage | IDP Strategy | National KPA | National Outcomes | INDICATORS | Activity (ies), Programme(s), Capital Projects | Evidence (POE) | Wards | Baseline as at 30 June 2016 | Annual Budget | Type of Indicator | Target Type-Nr | Annual Target 2016/2017 | Target Date | Qtr 1 Target | Qtr 2 Target | Qtr 3 Target | Qtr 4 Target | 2017/2018 | 2018/2019 | 2019/2020 | 2020/2021 | 2021/2022 |
| | | | | ed environment | | | | | | | | | | | | | | | | | | | | | | | |
| 34 | COMMUNITY SERVICES | Dir CMS | KPA 5: Safety and Environment | To ensure safety within the community as well as a healthy and protected environment | Safety&Env. | S&ENV5.1 | Basic Service Delivery | All people in south Africa protected and feel safe | Percentage (%) of fire fighting response attended to in compliance to Service Standards response time | Attend to fire fighting response in compliance to Service Standards response time | Quarterly report on response to fire fighting response | All | To be determined at 30 June 2016 | Operational budget | Outcome | % | 100% Adherence to fire fighting response | 30-Jun-17 | 100% Adherence to fire fighting response | 100% Adherence to fire fighting response | 100% Adherence to fire fighting response | 100% Adherence to fire fighting response | 100% Adherence to fire fighting response | 100% Adherence to fire fighting response | 100% Adherence to fire fighting response | 100% Adherence to fire fighting response | |
| KPA 6: Social and Community Development | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 35 | PLANNING AND DEVELOPMENT | Dir P & D | KPA 6: Social and Community Development | To facilitate social and community development. | Social.&Comm.Devel. | S&DEV6.1 | Basic Service Delivery | An efficient, competitive and responsive economic infrastructure | Review of the Housing Transversal list by December 2016 | Approval of the Reviewed Housing Transversal List by Council | Updated Housing transversal list | All | 1x housing transversal list | R 10 676 5441 | Activity | % | 1X Review of the housing transversal list by December 2016 | 31-Dec-16 | 0 | 1x Reviewed Transversal housing list | 0 | 0 | 1X Update of the housing transversal | 1X Update of the housing transversal | 1X Update of the housing transversal | 1X Update of the housing transversal | 1X Update of the housing transversal |

GOVAN MBEKI MUNICIPALITY : APPROVED MUNICIPAL SCORECARD/ TOP LAYER SDBIP 2016/2017

| NO | MUNICIPAL STRATEGY LINK | | | | | NATIONAL STRATEGY LINK | | MUNICIPAL DELIVERY | | | | | | | | Annual Targets | | QUARTERLY TARGETS YEAR 2016/2017 | | | | OUTER YEAR TARGETS | | | | | |
|----|-------------------------|---------|---|---|---------------------|------------------------|------------------------|--|--|---|--|-------|---------------------------------------|--------------------|-------------------|----------------|---|----------------------------------|-------------------|-------------------|-------------------------------|--------------------|---|---|---|---|---|
| | DEPARTMENT | OWNER | Key Performance Area | Strategic objective(SO) | IDP linkage | IDP Strategy | National KPA | National Outcomes | INDICATORS | Activity (ies), Program me(s), Capital Projects | Evidence (POE) | Wards | Baseline as at 30 June 2016 | Annual Budget | Type of Indicator | Target Type-Nr | Annual Target 2016/2017 | Target Date | Qtr 1 Target | Qtr 2 Target | Qtr 3 Target | Qtr 4 Target | 2017/2018 | 2018/2019 | 2019/2020 | 2020/2021 | 2021/2022 |
| | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 36 | COMMUNITY SERVICES | Dir CMS | KPA 6: Social and Community Development | To facilitate social and community development. | Social.&Comm.Devel. | S&DEV6.1 | Basic Service Delivery | All people in south Africa protected and feel safe | Compilation of a Master Plan for Cemeteries | Compilation of the Master plan for Cemeteries for adoption by Council | Master plan for Cemeteries and Council Resolution | All | new | Operational budget | Output | # | 1X Master Plan for Cemeteries developed by March 2017 | 31-Mar-17 | 0 | 0 | 1x Master Plan for Cemeteries | 0 | Annual review of Master plan for Cemeteries | Annual review of Master plan for Cemeteries | Annual review of Master plan for Cemeteries | Annual review of Master plan for Cemeteries | Annual review of Master plan for Cemeteries |
| 37 | COMMUNITY SERVICES | Dir CMS | KPA 6: Social and Community Development | To facilitate social and community development. | Social.&Comm.Devel. | S&DEV6.1 | Basic Service Delivery | All people in south Africa protected and feel safe | Number of Progress reports submitted to Council on the Maintenance of Cemeteries | Maintenance of Cemeteries | Maintenance plan for Cemeteries and Council Resolution | All | 2015/2016 Maintenance plan Cemeteries | Operational budget | Output | # | 4x progress reporting on Maintenance of Cemeteries | 30-Jun-17 | 1xProgress Report | 1xProgress Report | 1xProgress Report | 1xProgress Report | 4xProgress Reports | 4xProgress Reports | 4xProgress Reports | 4xProgress Reports | 4xProgress Reports |

KPA 7: Institutional Transformation

GOVAN MBEKI MUCIPALITY : APPROVED MUNICIPAL SCORECARD/ TOP LAYER SDBIP 2016/2017

| NO | MUNICIPAL STRATEGY LINK | | | | | NATIONAL STRATEGY LINK | MUNICIPAL DELIVERY | | | | | | | | Annual Targets | | QUARTERLY TARGETS YEAR 2016/2017 | | | | | OUTER YEAR TARGETS | | | | | |
|----|-------------------------|--------|-------------------------------------|---|-----------------|------------------------|---|---|---|--|--------------------------------|-------|----------------------------------|--------------------|-------------------|----------------|---|-------------|-------------------------------------|-------------------------------|-------------------------------|-------------------------------|---|---|---|---|---|
| | DEPARTMENT | OWNER | Key Performance Area | Strategic objective(SO) | IDP linkage | IDP Strategy | National KPA | National Outcomes | INDICATORS | Activity (ies), Programme(s), Capital Projects | Evidence (POE) | Wards | Baseline as at 30 June 2016 | Annual Budget | Type of Indicator | Target Type-Nr | Annual Target 2016/2017 | Target Date | Qtr 1 Target | Qtr 2 Target | Qtr 3 Target | Qtr 4 Target | 2017/2018 | 2018/2019 | 2019/2020 | 2020/2021 | 2021/2022 |
| 38 | CORPORATE SERVICES | Dir CS | KPA 7: Institutional Transformation | To ensure institutional transformation. | Inst.Transform. | INST7.1 | Municipal Transformation and Organisational | Compliant Employment Equity Institution | Percentage (%) of employees employed in the three highest levels of management in compliance with Employment Equity | Appointments made in line with Employment Equity targets | Employment Equity report | All | To be determined at 30 June 2016 | Operational budget | Outcome | % | 30% of Employees employed in the three highest levels of management by the end of June 2016 | 30-Jun-17 | 0% | 5% | 15% | 30% | 30% of Employees employed in the three highest levels of management | 30% of Employees employed in the three highest levels of management | 30% of Employees employed in the three highest levels of management | 30% of Employees employed in the three highest levels of management | 30% of Employees employed in the three highest levels of management |
| 39 | CORPORATE SERVICES | Dir CS | KPA 7: Institutional Transformation | To ensure institutional transformation. | Inst.Transform. | INST7.1 | Transformation and | A skilled and capable workforce to support an inclusive growth path | Percentage (%) of allocated budget spent on implementation of the Workplace Skills Plan | Monitor training interventions as per the WSP | Financial and Training reports | All | To be determined at 30 June 2016 | Operational budget | Output | % | 100% of allocated budget spent on WSP annually by June 2016 | 30-Jun-17 | Procurement & implementation of 30% | 30% of allocated budget spent | 30% of allocated budget spent | 10% of allocated budget spent | 100% of allocated budget spent | 100% of allocated budget spent | 100% of allocated budget spent | 100% of allocated budget spent | 100% of allocated budget spent |

GOVAN MBEKI MUNICIPALITY : APPROVED MUNICIPAL SCORECARD/ TOP LAYER SDBIP 2016/2017

| NO | MUNICIPAL STRATEGY LINK | | | | NATIONAL STRATEGY LINK | | MUNICIPAL DELIVERY | | | | | | | | Annual Targets | | QUARTERLY TARGETS YEAR 2016/2017 | | | | | OUTER YEAR TARGETS | | | | | |
|---------------------------------|-------------------------|--------|-------------------------------------|---|------------------------|--------------|-------------------------------|---|---|--|----------------------------------|-------|-------------------------------|--------------------|-------------------|----------------|--|-------------|--------------|-----------------------------|--------------|-------------------------------------|--|--|---|---|---|
| | DEPARTMENT | OWNER | Key Performance Area | Strategic objective(SO) | IDP linkage | IDP Strategy | National KPA | National Outcomes | INDICATORS | Activity (ies), Programme(s), Capital Projects | Evidence (POE) | Wards | Baseline as at 30 June 2016 | Annual Budget | Type of Indicator | Target Type-Nr | Annual Target 2016/2017 | Target Date | Qtr 1 Target | Qtr 2 Target | Qtr 3 Target | Qtr 4 Target | 2017/2018 | 2018/2019 | 2019/2020 | 2020/2021 | 2021/2022 |
| 40 | CORPORATE SERVICES | Dir CS | KPA 7: Institutional Transformation | To ensure institutional transformation. | Inst.Transform. | INST7.1 | Municipal Transformation and | Compliance to Skills Development Act | Submission of Workplace Skills Plan to LGSETA annually | WSP submitted to LGSETA by 30 April annually | WSP Acknowledgment Report | All | 1 x WSP Acknowledgment Report | Operational budget | Output | % | 1 x Workplace Skills Plan submitted to LGSETA by 30 April 2017 | 30-Jun-17 | 0 | 0% | 0 | 1 x Workplace Skills Plan submitted | 1x Workplace skills plan submitted to LGSETA | 1x Workplace skills plan submitted to LGSETA | 1x Workplace skills plan submitted to LGS ETA | 1x Workplace skills plan submitted to LGS ETA | 1x Workplace skills plan submitted to LGS ETA |
| KPA 8: Financial Sustainability | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 41 | FINANCE | CFO | KPA 8: Financial Sustainability | To ensure financial sustainability. | Fin.Sustain. | FINS8.1 | Municipal Financial Viability | A responsive and accountable, effective and efficient local government system | Submit a reviewed long term financial plan by end of October 2017 | Submission of long term financial plan | Updated long term financial plan | All | Long term financial plan | Operational budget | Activity | % | 1X long term financial plan by end of October 2017 | 30-Jun-17 | 0 | 1X long term financial plan | 0 | 0 | 1X long term financial plan | 1X long term financial plan | 1X long term financial plan | 1X long term financial plan | 1X long term financial plan |

GOVAN MBEKI MUCIPALITY : APPROVED MUNICIPAL SCORECARD/ TOP LAYER SDBIP 2016/2017

| NO | MUNICIPAL STRATEGY LINK | | | | | NATIONAL STRATEGY LINK | MUNICIPAL DELIVERY | | | | | | | Annual Targets | | QUARTERLY TARGETS YEAR 2016/2017 | | | | | OUTER YEAR TARGETS | | | | | | |
|----|-------------------------|-------|---------------------------------|-------------------------------------|--------------------------|------------------------|-----------------------------------|---|--|--|---|-----------------------------|----------------------------------|--------------------|----------------|----------------------------------|--|--------------|---------------------|---------------------|---------------------|---------------------|--|--|--|--|--|
| | DEPARTMENT | OWNER | Key Performance Area | Strategic objective(SO) | IDP linkage IDP Strategy | National KPA | National Outcomes | INDICATORS | Activity (ies), Programme(s), Capital Projects | Evidence (POE) | Wards | Baseline as at 30 June 2016 | Annual Budget | Type of Indicator | Target Type-Nr | Annual Target 2016/2017 | Target Date | Qtr 1 Target | Qtr 2 Target | Qtr 3 Target | Qtr 4 Target | 2017/2018 | 2018/2019 | 2019/2020 | 2020/2021 | 2021/2022 | |
| 42 | FINANCE | CFO | KPA 8: Financial Sustainability | To ensure financial sustainability. | Fin.Sustain. | FINS8.1 | Municipal Financial Viability and | A responsive and accountable, effective and efficient local government system | Percentage (%) of Debtors Payment as per Billing | Maintain a 92% Debtors Payment percentage as per Billing | Quarterly Report (Financial Ratios) | All | To be determined at 30 June 2016 | Operational budget | Outcome | % | 92 % Debtors payment percentage per quarter as per Billing | 30-Jun-17 | 92% Debtors payment | 92% Debtors payment | 92% Debtors payment | 92% Debtors payment | 92 % Debtors payment percentage per quarter as per Billing | 92 % Debtors payment percentage per quarter as per Billing | 92 % Debtors payment percentage per quarter as per Billing | 92 % Debtors payment percentage per quarter as per Billing | 92 % Debtors payment percentage per quarter as per Billing |
| 43 | FINANCE | CFO | | To ensure financial sustainability. | Fin.Sustain. | FINS8.1 | Municipal Financial Viability | A responsive and accountable, effective and efficient local government system | Percentage (%) of Debt book Reduction | Debt book reduction by 15% | Monthly and Quarterly Report Revenue enhancement plan | All | new | Operational budget | Activity | % | 15% reduction of debt book by June 2017 | 30-Jun-17 | 3% reduction | 5% reduction | 7% reduction | 15% reduction | 15% reduction of debt book | 15% reduction of debt book | 15% reduction of debt book | 15% reduction of debt book | 15% reduction of debt book |

GOVAN MBEKI MUCIPALITY : APPROVED MUNICIPAL SCORECARD/ TOP LAYER SDBIP 2016/2017

| NO | MUNICIPAL STRATEGY LINK | | | | | NATIONAL STRATEGY LINK | MUNICIPAL DELIVERY | | | | | | | | Annual Targets | | QUARTERLY TARGETS YEAR 2016/2017 | | | | | OUTER YEAR TARGETS | | | | | |
|----|-------------------------|-------|---------------------------------|-------------------------------------|--------------------------|------------------------|-----------------------------------|---|--|--|-------------------------------------|-----------------------------|----------------------------------|--------------------|----------------|-------------------------|---|--------------|--------------|--------------|--------------|--------------------|---|--|--|--|--|
| | DEPARTMENT | OWNER | Key Performance Area | Strategic objective(SO) | IDP linkage IDP Strategy | National KPA | National Outcomes | INDICATORS | Activity (ies), Programme(s), Capital Projects | Evidence (POE) | Wards | Baseline as at 30 June 2016 | Annual Budget | Type of Indicator | Target Type-Nr | Annual Target 2016/2017 | Target Date | Qtr 1 Target | Qtr 2 Target | Qtr 3 Target | Qtr 4 Target | 2017/2018 | 2018/2019 | 2019/2020 | 2020/2021 | 2021/2022 | |
| 44 | FINANCE | CFO | KPA 8: Financial Sustainability | To ensure financial sustainability. | Fin.Sustain. | FINS8.1 | Municipal Financial Viability and | A responsive and accountable, effective and efficient local government system | Percentage (%)Of Operating Service Debtors to Revenue: (Total outstanding services debtors/ Annual service Revenue received for services x 100). | Financial Viability measured in terms of OS Service Debtors to Revenue | Quarterly Report (Financial Ratios) | All | To be determined at 30 June 2016 | Operational budget | Outcome | % | 70% of outstanding service debtors to revenue by June 2017 | 30-Jun-17 | 74% | 73% | 72% | 70% | 70% of outstanding service debtors to revenue | 70% of outstanding service debtors to revenue | 70% of outstanding service debtors to revenue | 70% of outstanding service debtors to revenue | 70% of outstanding service debtors to revenue |
| 45 | FINANCE | CFO | KPA 8: Financial Sustainability | To ensure financial sustainability. | Fin.Sustain. | FINS8.1 | Municipal Financial Viability and | A responsive and accountable, effective and efficient local government system | Percentage (%) Of Debt coverage ratio (Total revenue received - Total grants)/debt service payments due within the year x 100). | Financial Viability measured in terms of debt coverage ratio | Quarterly Report (Financial Ratios) | All | To be determined at 30 June 2016 | Operational | Outcome | % | > 100% Debt coverage calculated as per the ratio determined | 30-Jun-17 | >100 | >100 | >100 | >100 | > 100% Debt coverage calculated as per the ratio determined | > 100% Debt coverage calculated as per the ratio | > 100% Debt coverage calculated as per the ratio | > 100% Debt coverage calculated as per the ratio | > 100% Debt coverage calculated as per the ratio |

GOVAN MBEKI MUNICIPALITY : APPROVED MUNICIPAL SCORECARD/ TOP LAYER SDBIP 2016/2017

| NO | MUNICIPAL STRATEGY LINK | | | | | NATIONAL STRATEGY LINK | MUNICIPAL DELIVERY | | | | | | | | Annual Targets | | QUARTERLY TARGETS YEAR 2016/2017 | | | | | OUTER YEAR TARGETS | | | | | |
|----|-------------------------|-------|--------------------------|-------------------------------------|--------------|------------------------|-----------------------------------|---|---|--|-------------------------------------|-------|-----------------------------|--------------------|-------------------|----------------|---|-------------|---------------------|----------------------|----------------------|-----------------------|---|---|---|---|---|
| | DEPARTMENT | OWNER | Key Performance Area | Strategic objective(SO) | IDP linkage | IDP Strategy | National KPA | National Outcomes | INDICATORS | Activity (ies), Programme(s), Capital Projects | Evidence (POE) | Wards | Baseline as at 30 June 2016 | Annual Budget | Type of Indicator | Target Type-Nr | Annual Target 2016/2017 | Target Date | Qtr 1 Target | Qtr 2 Target | Qtr 3 Target | Qtr 4 Target | 2017/2018 | 2018/2019 | 2019/2020 | 2020/2021 | 2021/2022 |
| 45 | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 46 | FINANCE | CFO | Financial Sustainability | To ensure financial sustainability. | Fin.Sustain. | FINS8.1 | Municipal Financial Viability and | A responsive and accountable, effective and efficient local government system | Cost coverage ratio (Available cash at particular time + investment s)/ Monthly fixed operating expenditure x 100). | Financial Viability measured in terms of Cost coverage ratio | Quarterly Report (Financial Ratios) | All | 0 Months | Operational budget | Outcome | % / Months | 1-3 month per quarter of cost coverage ratio calculated | 30-Jun-17 | 1-3 months | 1-3 months | 1-3 months | 1-3 months | 1-3 month per quarter of cost coverage ratio calculated | 1-3 month per quarter of cost coverage ratio calculated | 1-3 month per quarter of cost coverage ratio calculated | 1-3 month per quarter of cost coverage ratio calculated | 1-3 month per quarter of cost coverage ratio calculated |
| | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 47 | MUNICIPALITY | CFO | Financial Sustainability | To ensure financial sustainability. | Fin.Sustain. | FINS8.1 | Municipal Financial Viability | A responsive and accountable | Percentage (%) of the Municipality's capital | CAPEX:The percentage of a | List of capital projects and | All | To be determined at 30 June | R 50 551 000 | Output | % | 100% of capital budget spent by | 30-Jun-17 | 5% Capital spending | 15% Capital spending | 80% Capital spending | 100% Capital spending | 100% of capital budget | 100% of capital | 100% of capital | 100% of capital | 100% of capital |
| | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| | | | | | | | | | | | | | | | | | | | | | | | | | | | |

GOVAN MBEKI MUNICIPALITY : APPROVED MUNICIPAL SCORECARD/ TOP LAYER SDBIP 2016/2017

| NO | MUNICIPAL STRATEGY LINK | | | | | NATIONAL STRATEGY LINK | | MUNICIPAL DELIVERY | | | | | | | | Annual Targets | | QUARTERLY TARGETS YEAR 2016/2017 | | | | | OUTER YEAR TARGETS | | | | |
|----|---------------------------------|-------|---------------------------------|-------------------------------------|--------------|------------------------|-----------------------------------|---|--|---|--|-------|-----------------------------|---------------|-------------------|----------------|--------------------------------------|----------------------------------|------------------|------------------|------------------|-------------------|-------------------------|-------------------------|-------------------------|-------------------------|-------------------------|
| | DEPARTMENT | OWNER | Key Performance Area | Strategic objective(SO) | IDP linkage | IDP Strategy | National KPA | National Outcomes | INDICATORS | Activity (ies), Programme(s), Capital Projects | Evidence (POE) | Wards | Baseline as at 30 June 2016 | Annual Budget | Type of Indicator | Target Type-Nr | Annual Target 2016/2017 | Target Date | Qtr 1 Target | Qtr 2 Target | Qtr 3 Target | Qtr 4 Target | 2017/2018 | 2018/2019 | 2019/2020 | 2020/2021 | 2021/2022 |
| | | | | sustainability. | | | | ble, effective and efficient local government system | budget spent on capital projects identified in the IDP, measured as Total Actual Capital Expenditure/Approved Capital Budget x 100 (All Funding excl. MIG) | municipality's capital budget spent on capital projects identified in the IDP for the 2015/16 financial year | report on spending capital budget on capital projects identified | | 2016 | | | | June 2015 | | | | | ing | spent | budget spent | budget spent | budget spent | budget spent |
| 48 | OFFICE OF THE MUNICIPAL MANAGER | CFO | KPA 8: Financial Sustainability | To ensure financial sustainability. | Fin.Sustain. | FINS8.1 | Municipal Financial Viability and | A responsive and accountable, effective and efficient local government system | Percentage (%) of approved capital budget spend (MIG) | CAPEX:The percentage of a municipality's capital budget spent on capital projects identified in the IDP for the | Report and proof of MIG funding spent | All | 100% of MIG funding spent | R 55 888 000 | Output | % | 100% of spending on MIG by June 2016 | 30-Jun-17 | 20% MIG spending | 60% MIG spending | 80% MIG spending | 100% MIG spending | 100% of spending on MIG | 100% of spending on MIG | 100% of spending on MIG | 100% of spending on MIG | 100% of spending on MIG |

GOVAN MBEKI MUCIPALITY : APPROVED MUNICIPAL SCORECARD/ TOP LAYER SDBIP 2016/2017

| NO | MUNICIPAL STRATEGY LINK | | | | | NATIONAL STRATEGY LINK | MUNICIPAL DELIVERY | | | | | | | | Annual Targets | | QUARTERLY TARGETS YEAR 2016/2017 | | | | OUTER YEAR TARGETS | | | | | | |
|----|-------------------------|-------------|---------------------------------|-------------------------------------|--------------|------------------------|-----------------------------------|---|--|---------------------------------------|---|-----------------------------|----------------------------------|--------------------|----------------|-------------------------|---|--------------|--------------|--------------|--------------------|---|---|---|---|---|---|
| | DEPARTMENT | OWNER | Key Performance Area | Strategic objective(SO) | IDP linkage | National KPA | National Outcomes | INDICATORS | Activity (ies), Program me(s), Capital Projects | Evidence (POE) | Wards | Baseline as at 30 June 2016 | Annual Budget | Type of Indicator | Target Type-Nr | Annual Target 2016/2017 | Target Date | Qtr 1 Target | Qtr 2 Target | Qtr 3 Target | Qtr 4 Target | 2017/2018 | 2018/2019 | 2019/2020 | 2020/2021 | 2021/2022 | |
| | | | | | | | | | 2015/16 financial year in terms of MIG Funds | | | | | | | | | | | | | | | | | | |
| 49 | FINANCE | CFO/Dir-TES | KPA 8: Financial Sustainability | To ensure financial sustainability. | Fin.Sustain. | FINS8.1 | Municipal Financial Viability | A responsive and accountable, effective and efficient local government system | Percentage (%) of operational budget spent on repairs and maintenance. | Provision for repairs and maintenance | Proof spending on maintenance / reports | All | To be determined at 30 June 2016 | Operational budget | Outcome | % | 100% of Repairs and maintenance budget spent | 30-Jun-17 | 20% | 45% | 70% | 100% | 100% of Repairs and maintenance budget spent | 100 % of Repairs and maintenance budget spent | 100 % of Repairs and maintenance budget spent | 100 % of Repairs and maintenance budget spent | 100 % of Repairs and maintenance budget spent |
| 50 | FINANCE | CFO | KPA 8: Financial Sustainability | To ensure financial sustainability. | Fin.Sustain. | FINS8.1 | Municipal Financial Viability and | A responsive and accountable, effective and efficient local government system | Compilation and Approval of Budget (FY2016/17) | Compilation Approval of Budget | Council resolution | All | 2015 Budget | Operational budget | Output | # | Approval of the budget by the end of May 2017 | 31-May-17 | 0 | 0 | 0 | 1 X Annual Compilation and Approval of Budget per | 1 X Annual Compilation and Approval of Budget per | 1 X Annual Compilation and Approval of Budget | 1 X Annual Compilation and Approval of Budget | 1 X Annual Compilation and Approval of Budget | 1 X Annual Compilation and Approval of Budget |

GOVAN MBEKI MUCIPALITY : APPROVED MUNICIPAL SCORECARD/ TOP LAYER SDBIP 2016/2017

| NO | MUNICIPAL STRATEGY LINK | | | | | NATIONAL STRATEGY LINK | MUNICIPAL DELIVERY | | | | | | | | Annual Targets | | QUARTERLY TARGETS YEAR 2016/2017 | | | | | OUTER YEAR TARGETS | | | | |
|----|-------------------------|-------|----------------------|-------------------------|--------------------------|------------------------|--------------------|------------|---|-----------------|-------|------------------------------|---------------|-------------------|----------------|-------------------------|----------------------------------|--------------|--------------|--------------|--------------|--------------------|---------------|--------------------|--------------------|--------------------|
| | DEPARTMENT | OWNER | Key Performance Area | Strategic objective(SO) | IDP linkage IDP Strategy | National KPA | National Outcomes | INDICATORS | Activity (ies), Program me(s), Capital Projects | Eviden ce (POE) | Wards | Baseli ne as at 30 June 2016 | Annual Budget | Type of Indicator | Target Type-Nr | Annual Target 2016/2017 | Target Date | Qtr 1 Target | Qtr 2 Target | Qtr 3 Target | Qtr 4 Target | 2017/2018 | 2018/2019 | 2019/2020 | 2020/2021 | 2021/2022 |
| | | | | | | | ent system | | | | | | | | | | | | | | annu m | annum | et per annu m | Bud get per ann um | Bud get per ann um | Bud get per ann um |
| | | | | | | | | | | | | | | | | | | | | | | | | | | |

5. CAPITAL BUDGET 2016/2017

CAPITAL BUDGET

The budget has been prepared in terms of guidelines as contained in Circular 79 of the MFMA. The contents and format of the budget are in line with the requirements of the Municipal Budget and Reporting Regulations and any applicable legislation.

The 2016/2017 draft budget comprises of R1.70 billion for operating expenditure and R100.8 million for capital investment programs. The total operating income budget is R1.73 billion resulting in an operating surplus of R23.7million.

Municipal revenues and cash flows are expected to remain under pressure as we still continue to have low income revenue growth with a continued increase in expenditure.

This is a decline from the R106 million budgets for 2015/16. The main reason for this reduction is, there is no confirmation of allocation has been received from the District Municipality and other sources yet. And also MIG allocation from National has decreased slightly.

| Vote number | IDP Link | IDP Strategy number | Source of funding | Project description | Ward number | 2016-2017 |
|----------------|------------------------------|---------------------|--------------------------------|--|-------------|--------------|
| E001/E018/C001 | Physic.Infra.&Energy. Effic. | PI&EE2.1 | DME | Electrification of houses | All | R5,000,000 |
| HS01/HS04/C001 | Physic.Infra.&Energy. Effic. | PI&EE2.1 | Department Of Human Settlement | Embalenhle Outfall Sewer Relief Line | | R 17,000,000 |
| M001/M110/C001 | Physic.Infra.&Energy. Effic. | PI&EE2.1 | MIG | Sewer Reticulation Network in Embalenhle Ext18 | 18 | R10,161,000 |
| M001/M024/C001 | Physic.Infra.&Energy. Effic. | PI&EE2.1 | MIG | Conversion of VIP toilet Kinross Ext 25 | | R5,000,000 |
| M001/M028/C001 | Physic.Infra.&Energy. Effic. | PI&EE2.1 | MIG | Embalenhle WWPT Upgrade | | R20,000,000 |

| Vote number | IDP Link | IDP Strategy number | Source of funding | Project description | Ward number | 2016-2017 |
|----------------|------------------------------|---------------------|-------------------|---|-------------|-------------|
| M001/M030/C001 | Physic.Infra.&Energy. Effic. | PI&EE2.1 | MIG | Kinross WWPT Upgrade | | R15,000,000 |
| M001/M108/C001 | Physic.Infra.&Energy. Effic. | PI&EE2.1 | MIG | Conversion of VIP in Emzinoni Ext 23,24,25 | | R5,000,000 |
| R002/R201/C001 | Inst.Transform. | INST7.1 | Revenue | Furniture and equipment- Industrial Hoovers | All | R100,000 |
| R002/R202/C001 | Inst.Transform. | INST7.1 | Revenue | ITC Network Expansion | All | R1,500,000 |
| R002/R203/C001 | Inst.Transform. | INST7.1 | Revenue | Furniture and equipment | All | R1,420,000 |
| R002/R204/C001 | Inst.Transform. | INST7.1 | Revenue | ITC Security | All | R2,000,000 |
| R002/R205/C001 | Inst.Transform. | INST7.1 | Revenue | Furniture and equipment | All | R21,000 |
| R004/R401/C001 | Inst.Transform. | INST7.1 | Revenue | Furniture and equipment | All | R21,000 |
| R004/R402/C001 | Inst.Transform. | INST7.1 | Revenue | Fencing of Leandra Testing grounds | All | R150,000 |
| R005/R509/C001 | Inst.Transform. | INST7.1 | Revenue | Purchases of new financial System MSCOA alignment | All | R5,000,000 |
| R005/R501/C001 | Inst.Transform. | INST7.1 | Revenue | Furniture and equipment | All | R21,000 |
| R006/R606/C001 | Inst.Transform. | INST7.1 | Revenue | Purchases of Radios | All | R1,500,000 |

| Vote number | IDP Link | IDP Strategy number | Source of funding | Project description | Ward number | 2016-2017 |
|----------------|------------------------------|---------------------|-------------------|----------------------------|-------------|-------------|
| R006/R606/C001 | Inst.Transform. | INST7.1 | Revenue | Purchases of Vehicles | All | R2,000,000 |
| SN01/SN01/C001 | Physic.Infra.&Energy. Effic. | PI&EE2.1 | Sanedi | Sanedi Electricity Project | All | R10,000,000 |

6. MONTHLY CASHFLOW 2016/2017

MP307 Govan Mbeki - Supporting Table SA25 Budgeted monthly revenue and expenditure

| Description | | Ref | Budget Year 2016/17 | | | | | | | | | | | | Medium Term Revenue and Expenditure Framework | | |
|--|---|-----|---------------------|---------|---------|---------|----------|----------|---------|----------|---------|---------|---------|---------|---|------------------------|------------------------|
| R thousand | | | July | August | Sept. | October | November | December | January | February | March | April | May | June | Budget Year 2016/17 | Budget Year +1 2017/18 | Budget Year +2 2018/19 |
| Revenue By Source | | | | | | | | | | | | | | | | | |
| Property rates | | | 20 661 | 20 661 | 20 661 | 20 661 | 20 661 | 20 661 | 20 661 | 20 661 | 20 661 | 20 661 | 20 661 | 20 661 | 247 933 | 287 427 | 304 672 |
| Property rates - penalties & collection charges | | | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Service charges - electricity revenue | | | 45 917 | 45 917 | 45 917 | 45 917 | 45 917 | 45 917 | 45 917 | 45 917 | 45 917 | 45 917 | 45 917 | 45 917 | 551 005 | 593 102 | 638 415 |
| Service charges - water revenue | | | 30 088 | 30 088 | 30 088 | 30 088 | 30 088 | 30 088 | 30 088 | 30 088 | 30 088 | 30 088 | 30 088 | 30 088 | 361 055 | 382 718 | 405 681 |
| Service charges - sanitation revenue | | | 8 423 | 8 423 | 8 423 | 8 423 | 8 423 | 8 423 | 8 423 | 8 423 | 8 423 | 8 423 | 8 423 | 8 423 | 101 071 | 107 136 | 113 564 |
| Service charges - refuse revenue | | | 9 030 | 9 030 | 9 030 | 9 030 | 9 030 | 9 030 | 9 030 | 9 030 | 9 030 | 9 030 | 9 030 | 9 030 | 108 365 | 114 867 | 121 759 |
| Service charges - other | | | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Rental of facilities and equipment | | | 405 | 405 | 405 | 405 | 405 | 405 | 405 | 405 | 405 | 405 | 405 | 405 | 4 854 | 3 081 | 3 265 |
| Interest earned - external investments | | | 3 675 | 3 675 | 3 675 | 3 675 | 3 675 | 3 675 | 3 675 | 3 675 | 3 675 | 3 675 | 3 675 | 3 675 | 44 100 | 46 746 | 49 551 |
| Interest earned - outstanding debtors | | | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Dividends received | | | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 52 | 55 | 58 |
| Fines | | | 2 433 | 2 433 | 2 433 | 2 433 | 2 433 | 2 433 | 2 433 | 2 433 | 2 433 | 2 433 | 2 433 | 2 433 | 29 199 | 30 967 | 32 825 |
| Licences and permits | | | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Agency services | | | 2 821 | 2 821 | 2 821 | 2 821 | 2 821 | 2 821 | 2 821 | 2 821 | 2 821 | 2 821 | 2 821 | 2 821 | 33 854 | 35 885 | 38 038 |
| Transfers recognised - operational | | | 18 135 | 18 135 | 18 135 | 18 135 | 18 135 | 18 135 | 18 135 | 18 135 | 18 135 | 18 135 | 18 135 | 18 135 | 217 623 | 191 506 | 261 424 |
| Other revenue | | | 1 908 | 1 908 | 1 908 | 1 908 | 1 908 | 1 908 | 1 908 | 1 908 | 1 908 | 1 908 | 1 908 | 1 908 | 22 900 | 23 990 | 25 430 |
| Gains on disposal of PPE | | | 833 | 833 | 833 | 833 | 833 | 833 | 833 | 833 | 833 | 833 | 833 | 833 | 10 000 | 62 340 | 66 081 |
| Total Revenue (excluding capital transfers and contribution) | | | 144 334 | 144 334 | 144 334 | 144 334 | 144 334 | 144 334 | 144 334 | 144 334 | 144 334 | 144 334 | 144 334 | 144 334 | 1 732 012 | 1 879 819 | 2 060 764 |
| Expenditure By Type | | | | | | | | | | | | | | | | | |
| Employee related costs | | | 37 363 | 37 363 | 37 363 | 37 363 | 37 363 | 37 363 | 37 363 | 37 363 | 37 363 | 37 363 | 37 363 | 37 363 | 448 356 | 480 318 | 509 138 |
| Remuneration of councillors | | | 1 753 | 1 753 | 1 753 | 1 753 | 1 753 | 1 753 | 1 753 | 1 753 | 1 753 | 1 753 | 1 753 | 1 753 | 21 038 | 22 301 | 23 639 |
| Debt impairment | | | 11 423 | 11 423 | 11 423 | 11 423 | 11 423 | 11 423 | 11 423 | 11 423 | 11 423 | 11 423 | 11 423 | 11 423 | 137 081 | 145 306 | 154 025 |
| Depreciation & asset impairment | | | 13 514 | 13 514 | 13 514 | 13 514 | 13 514 | 13 514 | 13 514 | 13 514 | 13 514 | 13 514 | 13 514 | 13 514 | 162 165 | 171 895 | 182 209 |
| Finance charges | | | 255 | 255 | 255 | 255 | 255 | 255 | 255 | 255 | 255 | 255 | 255 | 255 | 3 058 | 3 241 | 3 436 |
| Bulk purchases | | | 53 242 | 53 242 | 53 242 | 53 242 | 53 242 | 53 242 | 53 242 | 53 242 | 53 242 | 53 242 | 53 242 | 53 242 | 638 908 | 692 628 | 797 935 |
| Other materials | | | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Contracted services | | | 4 850 | 4 850 | 4 850 | 4 850 | 4 850 | 4 850 | 4 850 | 4 850 | 4 850 | 4 850 | 4 850 | 4 850 | 58 205 | 62 629 | 65 786 |
| Transfers and grants | | | 4 302 | 4 302 | 4 302 | 4 302 | 4 302 | 4 302 | 4 302 | 4 302 | 4 302 | 4 302 | 4 302 | 4 302 | 51 621 | 55 666 | 59 006 |
| Other expenditure | | | 15 654 | 15 654 | 15 654 | 15 654 | 15 654 | 15 654 | 15 654 | 15 654 | 15 654 | 15 654 | 15 654 | 15 654 | 187 847 | 219 890 | 233 757 |
| Loss on disposal of PPE | | | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Total Expenditure | | | 142 357 | 142 357 | 142 357 | 142 357 | 142 357 | 142 357 | 142 357 | 142 357 | 142 357 | 142 357 | 142 357 | 142 357 | 1 708 279 | 1 843 674 | 2 018 930 |
| Surplus/(Deficit) | | | | | | | | | | | | | | | | | |
| Transfers recognised - capital | | | 1 978 | 1 978 | 1 978 | 1 978 | 1 978 | 1 978 | 1 978 | 1 978 | 1 978 | 1 978 | 1 978 | 1 978 | 23 733 | 38 145 | 41 834 |
| Contributions recognised - capital | | | 5 013 | 5 013 | 5 013 | 5 013 | 5 013 | 5 013 | 5 013 | 5 013 | 5 013 | 5 013 | 5 013 | 5 013 | 60 161 | 68 471 | 66 979 |
| Contributed assets | | | 1 417 | 1 417 | 1 417 | 1 417 | 1 417 | 1 417 | 1 417 | 1 417 | 1 417 | 1 417 | 1 417 | 1 417 | 17 000 | 0 | 0 |
| | | | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Surplus/(Deficit) after capital transfers & contributions | | | 8 408 | 8 408 | 8 408 | 8 408 | 8 408 | 8 408 | 8 408 | 8 408 | 8 408 | 8 408 | 8 408 | 8 408 | 100 894 | 104 517 | 108 514 |
| Taxation | | | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Attributable to minorities | | | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Share of surplus/ (deficit) of associate | | | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Surplus/(Deficit) | 1 | | 8 408 | 8 408 | 8 408 | 8 408 | 8 408 | 8 408 | 8 408 | 8 408 | 8 408 | 8 408 | 8 408 | 8 408 | 100 894 | 104 517 | 108 514 |

MP367 Govan Mbeki - Supporting Table SA30 Budgeted monthly cash flow

| MONTHLY CASH FLOWS | Budget Year 2016/17 | | | | | | | | | | | | Medium Term Revenue and Expenditure Framework | | |
|---|---------------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|---|------------------------|------------------------|
| | July | August | Sept. | October | November | December | January | February | March | April | May | June | Budget Year 2016/17 | Budget Year +1 2017/18 | Budget Year +2 2018/19 |
| Cash Receipts By Source | | | | | | | | | | | | | 1 | | |
| Property rates | 17 562 | 17 562 | 17 562 | 17 562 | 17 562 | 17 562 | 17 562 | 17 562 | 17 562 | 17 562 | 17 562 | 17 562 | 210 743 | 223 388 | 236 791 |
| Property rates - penalties & collection charges | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Service charges - electricity revenue | 39 030 | 39 030 | 39 030 | 39 030 | 39 030 | 39 030 | 39 030 | 39 030 | 39 030 | 39 030 | 39 030 | 39 030 | 468 355 | 486 456 | 526 243 |
| Service charges - water revenue | 25 575 | 25 575 | 25 575 | 25 575 | 25 575 | 25 575 | 25 575 | 25 575 | 25 575 | 25 575 | 25 575 | 25 575 | 306 896 | 325 310 | 344 829 |
| Service charges - sanitation revenue | 7 159 | 7 159 | 7 159 | 7 159 | 7 159 | 7 159 | 7 159 | 7 159 | 7 159 | 7 159 | 7 159 | 7 159 | 85 910 | 91 065 | 96 529 |
| Service charges - refuse revenue | 7 676 | 7 676 | 7 676 | 7 676 | 7 676 | 7 676 | 7 676 | 7 676 | 7 676 | 7 676 | 7 676 | 7 676 | 92 110 | 97 637 | 103 495 |
| Service charges - other | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Rental of facilities and equipment | 405 | 405 | 405 | 405 | 405 | 405 | 405 | 405 | 405 | 405 | 405 | 405 | 4 854 | 5 145 | 5 454 |
| Interest earned - external investments | 1 877 | 1 877 | 1 877 | 1 877 | 1 877 | 1 877 | 1 877 | 1 877 | 1 877 | 1 877 | 1 877 | 1 877 | 22 523 | 23 874 | 25 306 |
| Interest earned - outstanding debtors | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Dividends received | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 52 | 55 | 58 |
| Fines | 583 | 583 | 583 | 583 | 583 | 583 | 583 | 583 | 583 | 583 | 583 | 583 | 7 002 | 7 422 | 7 867 |
| Licences and permits | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Agency services | 2 821 | 2 821 | 2 821 | 2 821 | 2 821 | 2 821 | 2 821 | 2 821 | 2 821 | 2 821 | 2 821 | 2 821 | 33 854 | 35 885 | 38 038 |
| Transfer receipts - operational | 18 135 | 18 135 | 18 135 | 18 135 | 18 135 | 18 135 | 18 135 | 18 135 | 18 135 | 18 135 | 18 135 | 18 135 | 217 823 | 230 680 | 244 521 |
| Other revenue | 1 908 | 1 908 | 1 908 | 1 908 | 1 908 | 1 908 | 1 908 | 1 908 | 1 908 | 1 908 | 1 908 | 1 908 | 22 900 | 24 274 | 25 731 |
| Cash Receipts by Source | 122 735 | 122 735 | 122 735 | 122 735 | 122 735 | 122 735 | 122 735 | 122 735 | 122 735 | 122 735 | 122 735 | 122 735 | 1 472 822 | 1 561 191 | 1 654 863 |
| Other Cash Flows by Source | | | | | | | | | | | | | | | |
| Transfer receipts - capital | 6 430 | 6 430 | 6 430 | 6 430 | 6 430 | 6 430 | 6 430 | 6 430 | 6 430 | 6 430 | 6 430 | 6 430 | 77 161 | 68 470 | 66 978 |
| Contributions recognised - capital & Contributed assets | - | - | - | - | - | - | - | - | - | - | - | - | - | 0 | 0 |
| Proceeds on disposal of PPE | 833 | 833 | 833 | 833 | 833 | 833 | 833 | 833 | 833 | 833 | 833 | 833 | 10 000 | - | - |
| Short term loans | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Borrowing long term/ refinancing | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Increase (decrease) in consumer deposits | 72 | 72 | 72 | 72 | 72 | 72 | 72 | 72 | 72 | 72 | 72 | 72 | 850 | 911 | 966 |
| Decrease (increase) in non-current debtors | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Decrease (increase) other non-current receivables | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Decrease (increase) in non-current investments | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Total Cash Receipts by Source | 130 070 | 130 070 | 130 070 | 130 070 | 130 070 | 130 070 | 130 070 | 130 070 | 130 070 | 130 070 | 130 070 | 130 070 | 1 560 843 | 1 630 573 | 1 722 807 |
| Cash Payments by Type | | | | | | | | | | | | | | | |
| Employee related costs | 37 363 | 37 363 | 37 363 | 37 363 | 37 363 | 37 363 | 37 363 | 37 363 | 37 363 | 37 363 | 37 363 | 37 363 | 448 356 | 475 257 | 503 773 |
| Remuneration of councillors | 1 753 | 1 753 | 1 753 | 1 753 | 1 753 | 1 753 | 1 753 | 1 753 | 1 753 | 1 753 | 1 753 | 1 753 | 21 038 | 22 301 | 23 639 |
| Finance charges | 255 | 255 | 255 | 255 | 255 | 255 | 255 | 255 | 255 | 255 | 255 | 255 | 3 058 | 3 241 | 3 436 |
| Bulk purchases - Electricity | 39 928 | 39 928 | 39 928 | 39 928 | 39 928 | 39 928 | 39 928 | 39 928 | 39 928 | 39 928 | 39 928 | 39 928 | 479 131 | 507 879 | 536 361 |
| Bulk purchases - Water & Sewer | 13 315 | 13 315 | 13 315 | 13 315 | 13 315 | 13 315 | 13 315 | 13 315 | 13 315 | 13 315 | 13 315 | 13 315 | 159 777 | 169 364 | 179 526 |
| Other materials | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Contracted services | 4 850 | 4 850 | 4 850 | 4 850 | 4 850 | 4 850 | 4 850 | 4 850 | 4 850 | 4 850 | 4 850 | 4 850 | 58 205 | 61 697 | 66 399 |
| Transfers and grants - other municipalities | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Transfers and grants - other | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Other expenditure | 15 654 | 15 654 | 15 654 | 15 654 | 15 654 | 15 654 | 15 654 | 15 654 | 15 654 | 15 654 | 15 654 | 15 654 | 187 847 | 199 118 | 211 065 |
| Cash Payments by Type | 113 118 | 113 118 | 113 118 | 113 118 | 113 118 | 113 118 | 113 118 | 113 118 | 113 118 | 113 118 | 113 118 | 113 118 | 1 357 412 | 1 438 856 | 1 526 188 |
| Other Cash Flows/Payments by Type | | | | | | | | | | | | | | | |
| Capital assets | 8 408 | 8 408 | 8 408 | 8 408 | 8 408 | 8 408 | 8 408 | 8 408 | 8 408 | 8 408 | 8 408 | 8 408 | 100 894 | 63 825 | 67 654 |
| Repayment of borrowing | - | - | 1 113 | - | - | - | - | - | 1 113 | - | - | - | 2 225 | 2 225 | 2 225 |
| Other Cash Flows/Payments | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Total Cash Payments by Type | 121 526 | 121 526 | 122 638 | 121 526 | 121 526 | 121 526 | 121 526 | 121 526 | 122 638 | 121 526 | 121 526 | 121 526 | 1 460 531 | 1 504 906 | 1 595 067 |
| NET INCREASE/(DECREASE) IN CASH HELD | 8 545 | 8 545 | 7 432 | 8 545 | 8 545 | 8 545 | 8 545 | 8 545 | 7 432 | 8 545 | 8 545 | 8 545 | 100 312 | 128 667 | 127 740 |
| Cash/cash equivalents at the month/year begin: | - | 8 545 | 17 089 | 24 521 | 33 066 | 41 611 | 50 155 | 58 700 | 67 244 | 74 876 | 83 221 | 91 765 | - | 100 312 | 225 979 |
| Cash/cash equivalents at the month/year end: | 8 545 | 17 089 | 24 521 | 33 066 | 41 611 | 50 155 | 58 700 | 67 244 | 74 876 | 83 221 | 91 765 | 100 312 | 100 312 | 225 979 | 353 719 |

7. REVENUE BY SOURCE 2016/2017

MP307 Govan Mbeki - Supporting Table SA2 Matrix Financial Performance Budget (revenue source/expenditure type and dept.

| Description | Ref | Vote 1 - Executive & Council | Vote 2 - Corporate Services | Vote 3 - Planning & Development | Vote 4 - Community Services | Vote 5 - Financial Services | Vote 6 - Technical services | Vote 7 - Nil | Vote 8 - Nil | Vote 9 - Nil | Vote 10 - Nil | Vote 11 - Nil | Vote 12 - Nil | Vote 13 - Nil | Vote 14 - Nil | Vote 15 - Nil | Total |
|--|----------|------------------------------|-----------------------------|---------------------------------|-----------------------------|-----------------------------|-----------------------------|--------------|--------------|--------------|---------------|---------------|---------------|---------------|---------------|---------------|-----------|
| Revenue | 1 | | | | | | | | | | | | | | | | |
| Revenue By Source | | | | | | | | | | | | | | | | | |
| Property rates | | - | - | - | - | 247 933 | - | - | - | - | - | - | - | - | - | - | 247 933 |
| Property rates - penalties & collection charges | | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Service charges - electricity revenue | | - | - | - | - | - | 551 005 | - | - | - | - | - | - | - | - | - | 551 005 |
| Service charges - water revenue | | - | - | - | - | - | 381 055 | - | - | - | - | - | - | - | - | - | 381 055 |
| Service charges - sanitation revenue | | - | - | - | - | - | 101 071 | - | - | - | - | - | - | - | - | - | 101 071 |
| Service charges - refuse revenue | | - | - | - | 108 365 | - | - | - | - | - | - | - | - | - | - | - | 108 365 |
| Service charges - other | | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Rental of facilities and equipment | | - | 33 | 3 007 | 1 048 | - | 767 | - | - | - | - | - | - | - | - | - | 4 854 |
| Interest earned - external investments | | - | - | - | - | 44 100 | - | - | - | - | - | - | - | - | - | - | 44 100 |
| Interest earned - outstanding debtors | | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Dividends received | | - | - | - | - | 52 | - | - | - | - | - | - | - | - | - | - | 52 |
| Fines | | - | - | - | 28 809 | - | 300 | - | - | - | - | - | - | - | - | - | 29 109 |
| Licences and permits | | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Agency services | | - | - | - | - | 33 854 | - | - | - | - | - | - | - | - | - | - | 33 854 |
| Other revenue | | - | 1 416 | 3 630 | 1 480 | 1 309 | 19 866 | - | - | - | - | - | - | - | - | - | 22 300 |
| Transfers recognised - operational | | - | 14 000 | - | 2 668 | 201 055 | - | - | - | - | - | - | - | - | - | - | 217 623 |
| Gains on disposal of PPE | | - | - | - | 10 000 | - | - | - | - | - | - | - | - | - | - | - | 10 000 |
| Total Revenue (excluding capital transfers and contributions) | | - | 15 446 | 16 637 | 179 124 | 484 448 | 1 029 154 | - | - | - | - | - | - | - | - | - | 1 732 012 |
| Expenditure By Type | | | | | | | | | | | | | | | | | |
| Employee related costs | | 31 020 | 34 317 | 29 763 | 174 066 | 35 617 | 123 542 | - | - | - | - | - | - | - | - | - | 408 265 |
| Remuneration of councillors | | 21 036 | - | - | - | - | - | - | - | - | - | - | - | - | - | - | 21 036 |
| Debt impairment | | - | - | - | 29 806 | 19 430 | 87 852 | - | - | - | - | - | - | - | - | - | 137 088 |
| Depreciation & asset impairment | | - | 305 | - | 31 334 | 20 | 130 506 | - | - | - | - | - | - | - | - | - | 162 155 |
| Finance charges | | - | - | - | - | 3 058 | - | - | - | - | - | - | - | - | - | - | 3 058 |
| Bank purchases | | - | - | - | - | - | 635 608 | - | - | - | - | - | - | - | - | - | 635 608 |
| Other materials | | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Contracted services | | 153 | 3 883 | 4 854 | 17 070 | 5 268 | 26 666 | - | - | - | - | - | - | - | - | - | 56 235 |
| Transfers and grants | | - | - | - | 64 | 51 537 | - | - | - | - | - | - | - | - | - | - | 51 601 |
| Other expenditure | | 11 784 | 26 443 | 2 267 | 37 803 | 22 453 | 86 928 | - | - | - | - | - | - | - | - | - | 187 847 |
| Loss on disposal of PPE | | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Total Expenditure | | 64 016 | 64 549 | 37 014 | 259 170 | 157 422 | 1 084 762 | - | - | - | - | - | - | - | - | - | 1 708 279 |
| Surplus/(Deficit) | | (64 016) | (49 103) | (20 177) | (114 052) | 337 027 | (85 608) | - | - | - | - | - | - | - | - | - | 23 733 |
| Transfers recognised - capital | | 55 161 | - | - | - | - | 5 000 | - | - | - | - | - | - | - | - | - | 60 161 |
| Contributions recognised - capital | | - | - | 17 000 | 0 | - | - | - | - | - | - | - | - | - | - | - | 17 000 |
| Contributed assets | | - | - | - | 0 | - | - | - | - | - | - | - | - | - | - | - | 0 |
| Surplus/(Deficit) after capital transfers & contributions | | (8 855) | (49 103) | (3 177) | (114 052) | 337 027 | (80 608) | - | - | - | - | - | - | - | - | - | 100 995 |